

**Finance Department - Cash Basis**

Description	2017 Budget	2017 Actual	2018 Budget	2018 Actual	2019 Budget	2020 Budget	\$ Increase (Decrease) Over 2019 Budget	% Increase (Decrease) Over 2019 Budget
<b>Revenue</b>								
Taxation	78,500	78,500	85,500	85,500	-	-	-	
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	
Other Taxation Revenue	-	-	-	-	-	-	-	
Internal Chargebacks	1,645,243	1,280,456	1,575,597	1,463,594	1,795,229	1,827,101	31,872	1.8%
Grants	-	-	-	-	-	-	-	
Subsidies	-	-	-	-	-	-	-	
Licenses	-	-	-	-	-	-	-	
Interest Revenue	752,500	881,142	852,500	1,109,576	987,975	1,077,583	89,608	9.1%
Resident Revenue	-	-	-	-	-	-	-	
Social Housing Revenue	-	-	-	-	-	-	-	
County Revenue	-	-	-	-	-	-	-	
Other Revenue	15,000	34,819	20,000	22,867	20,000	20,000	-	0.0%
Proceeds From Disposition	-	-	-	-	-	-	-	
<b>Total Revenue</b>	<b>2,491,243</b>	<b>2,274,917</b>	<b>2,533,597</b>	<b>2,681,538</b>	<b>2,803,204</b>	<b>2,924,684</b>	<b>121,479</b>	<b>4.3%</b>
<b>Expenditures</b>								
Salaries and Wages	982,333	891,475	950,420	967,895	1,046,983	1,068,858	21,875	2.1%
Benefits	266,755	255,419	267,249	270,136	293,510	284,414	(9,096)	-3.1%
Travel and Training	39,500	28,695	39,500	29,916	36,000	32,000	(4,000)	-11.1%
Materials and Supplies	10,175	6,075	10,175	10,368	10,175	7,200	(2,975)	-29.2%
EMS Supplies	-	-	-	-	-	-	-	
Raw Food	-	-	-	-	-	-	-	
LTC Supplies	-	-	-	-	-	-	-	
Transportation Supplies	-	-	-	-	-	-	-	
Insurance	-	-	-	-	-	-	-	
Licences	-	-	-	-	-	-	-	
Information Technology	3,500	1,850	3,500	3,535	3,500	3,500	-	0.0%
External Services	351,636	173,015	336,380	203,967	280,500	150,000	(130,500)	-46.5%
Utilities	-	-	-	-	-	-	-	
Rent and Property Tax	-	-	-	-	-	-	-	
Repairs and Maintenance	4,848	3,318	4,000	3,297	4,000	3,500	(500)	-12.5%
TCAs under Threshold	-	2,376	-	2,418	-	-	-	
Waste Expenses	-	-	-	-	-	-	-	
Internal Chargebacks	184,202	139,253	153,373	111,586	157,061	263,129	106,068	67.5%
External Transfers	-	-	-	-	-	-	-	
Financial Services	77,750	87,898	79,000	84,099	75,000	85,000	10,000	13.3%
SS Program Expenses	-	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>1,920,699</b>	<b>1,589,373</b>	<b>1,843,597</b>	<b>1,687,218</b>	<b>1,906,729</b>	<b>1,897,601</b>	<b>(9,128)</b>	<b>-0.5%</b>
<b>Investments</b>								
Investments	-	-	-	-	-	-	-	
TCAs over Threshold	-	-	-	-	-	-	-	
Transfers to Reserves	705,000	820,000	805,000	1,166,619	940,475	1,027,083	86,608	9.2%
<b>Total Investments</b>	<b>705,000</b>	<b>820,000</b>	<b>805,000</b>	<b>1,166,619</b>	<b>940,475</b>	<b>1,027,083</b>	<b>86,608</b>	<b>9.2%</b>
<b>Financing</b>								
Short Term Debt	-	-	-	-	-	-	-	
Long Terms Debt	-	-	-	-	-	-	-	
Transfers From Reserves	(134,456)	(134,456)	(115,000)	(172,299)	(44,000)	-	44,000	-100.0%
<b>Total Financing</b>	<b>(134,456)</b>	<b>(134,456)</b>	<b>(115,000)</b>	<b>(172,299)</b>	<b>(44,000)</b>	<b>-</b>	<b>44,000</b>	<b>-100.0%</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>-</b>



**CAO Department - Cash Basis**

Description	2017 Budget	2017 Actual	2018 Budget	2018 Actual	2019 Budget	2020 Budget	\$ Increase (Decrease) Over 2019 Budget	% Increase (Decrease) Over 2019 Budget
<b>Revenue</b>								
Taxation	-	-	-	-	-	-	-	-
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-
Internal Chargebacks	858,910	770,050	860,234	1,012,542	813,226	871,038	57,812	7.1%
Grants	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	263,526	263,526	-
Licenses	-	-	-	-	-	-	-	-
Interest Revenue	-	245	-	1,107	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-
Other Revenue	-	357	-	24	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>858,910</b>	<b>770,652</b>	<b>860,234</b>	<b>1,013,674</b>	<b>813,226</b>	<b>1,134,564</b>	<b>321,337</b>	<b>39.5%</b>
<b>Expenditures</b>								
Salaries and Wages	242,587	283,543	257,802	314,962	258,686	239,758	(18,928)	-7.3%
Benefits	58,427	26,683	58,997	354,676	55,913	49,789	(6,124)	-11.0%
Travel and Training	65,500	46,768	63,400	49,729	60,400	73,600	13,200	21.9%
Materials and Supplies	72,700	55,718	72,400	62,006	44,400	44,400	-	0.0%
EMS Supplies	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-
Insurance	226,988	198,797	230,500	225,171	230,500	230,500	-	0.0%
Licences	-	-	-	-	-	-	-	-
Information Technology	17,000	12,007	17,000	13,358	17,000	17,000	-	0.0%
External Services	165,000	48,653	165,000	70,793	884,000	595,743	(288,257)	-32.6%
Utilities	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-
Repairs and Maintenance	18,632	11,956	14,620	12,712	-	-	-	-
TCAs under Threshold	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-
Internal Chargebacks	42,076	24,119	30,515	15,561	31,327	30,991	(336)	-1.1%
External Transfers	-	-	-	-	-	-	-	-
Financial Services	-	58	-	4,315	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>908,910</b>	<b>708,301</b>	<b>910,234</b>	<b>1,123,284</b>	<b>1,582,226</b>	<b>1,281,781</b>	<b>(300,446)</b>	<b>-19.0%</b>
<b>Investments</b>								
Investments	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	30,000	-	-	-	-
Transfers to Reserves	-	855,460	-	2,920,905	-	70,000	70,000	-
<b>Total Investments</b>	<b>-</b>	<b>855,460</b>	<b>-</b>	<b>2,950,905</b>	<b>-</b>	<b>70,000</b>	<b>70,000</b>	<b>-</b>
<b>Financing</b>								
Short Term Debt	-	-	-	-	-	-	-	-
Long Terms Debt	-	-	-	-	-	-	-	-
Transfers From Reserves	(50,000)	(327,308)	(50,000)	(397,054)	(769,000)	(217,217)	551,783	-71.8%
<b>Total Financing</b>	<b>(50,000)</b>	<b>(327,308)</b>	<b>(50,000)</b>	<b>(397,054)</b>	<b>(769,000)</b>	<b>(217,217)</b>	<b>551,783</b>	<b>-71.8%</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>(465,802)</b>	<b>-</b>	<b>(2,663,462)</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>-</b>



**Corporate (MPAC/Health Unit/Court Security) Department - Cash Basis**

Description	2017 Budget	2017 Actual	2018 Budget	2018 Actual	2019 Budget	2020 Budget	\$ Increase (Decrease) Over 2019 Budget	% Increase (Decrease) Over 2019 Budget
<b>Revenue</b>								
Taxation	3,421,830	3,421,830	3,565,257	3,565,257	3,616,600	3,740,371	123,772	3.4%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-
Other Taxation Revenue	200,000	435,611	100,000	177,280	100,000	100,000	-	0.0%
Internal Chargebacks	-	-	-	-	-	-	-	-
Grants	50,000	55,810	55,810	55,810	55,810	55,810	-	0.0%
Subsidies	308,244	308,244	359,617	359,617	359,617	415,424	55,806	15.5%
Licenses	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-
Other Revenue	-	(221,859)	-	-	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>3,980,074</b>	<b>3,999,637</b>	<b>4,080,685</b>	<b>4,157,965</b>	<b>4,132,028</b>	<b>4,311,605</b>	<b>179,578</b>	<b>4.3%</b>
<b>Expenditures</b>								
Salaries and Wages	-	-	-	-	-	(100,000)	(100,000)	-
Benefits	-	-	-	-	-	-	-	-
Travel and Training	-	-	-	-	-	-	-	-
Materials and Supplies	-	-	-	-	-	-	-	-
EMS Supplies	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-
External Services	3,980,074	3,874,275	4,080,685	3,917,022	4,132,028	4,411,605	279,578	6.8%
Utilities	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-
Repairs and Maintenance	-	-	-	-	-	-	-	-
TCAs under Threshold	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-
External Transfers	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>3,980,074</b>	<b>3,874,275</b>	<b>4,080,685</b>	<b>3,917,022</b>	<b>4,132,028</b>	<b>4,311,605</b>	<b>179,578</b>	<b>4.3%</b>
<b>Investments</b>								
Investments	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-
<b>Total Investments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Financing</b>								
Short Term Debt	-	-	-	-	-	-	-	-
Long Terms Debt	-	-	-	-	-	-	-	-
Transfers From Reserves	-	-	-	-	-	-	-	-
<b>Total Financing</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>125,362</b>	<b>-</b>	<b>240,943</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>-</b>



**Council - Cash Basis**

Description	2017 Budget	2017 Actual	2018 Budget	2018 Actual	2019 Budget	2020 Budget	\$ Increase (Decrease) Over 2019 Budget	% Increase (Decrease) Over 2019 Budget
<b>Revenue</b>								
Taxation	324,719	324,719	346,015	346,015	392,517	395,183	2,666	0.7%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-
Other Revenue	-	4,685	-	4,710	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>324,719</b>	<b>329,404</b>	<b>346,015</b>	<b>350,724</b>	<b>392,517</b>	<b>395,183</b>	<b>2,666</b>	<b>0.7%</b>
<b>Expenditures</b>								
Salaries and Wages	119,937	122,162	122,336	126,437	174,759	178,659	3,900	2.2%
Benefits	49,474	54,316	60,253	49,179	65,322	65,862	540	0.8%
Travel and Training	33,175	17,600	33,175	20,003	34,500	33,500	(1,000)	-2.9%
Materials and Supplies	18,469	10,268	22,200	19,507	12,500	12,500	-	0.0%
EMS Supplies	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-
External Services	27,950	1,600	27,950	1,751	5,000	5,000	-	0.0%
Utilities	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-
Repairs and Maintenance	-	-	-	-	-	-	-	-
TCA's under Threshold	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-
Internal Chargebacks	75,714	64,140	80,101	67,970	100,436	99,662	(774)	-0.8%
External Transfers	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>324,719</b>	<b>270,085</b>	<b>346,015</b>	<b>284,847</b>	<b>392,517</b>	<b>395,183</b>	<b>2,666</b>	<b>0.7%</b>
<b>Investments</b>								
Investments	-	-	-	-	-	-	-	-
TCA's over Threshold	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-
<b>Total Investments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Financing</b>								
Short Term Debt	-	-	-	-	-	-	-	-
Long Terms Debt	-	-	-	-	-	-	-	-
Transfers From Reserves	-	-	-	-	-	-	-	-
<b>Total Financing</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>59,319</b>	<b>-</b>	<b>65,877</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Council - Cash Basis**

Description	2020 Budget	2021 Budget Forecast	2022 Budget Forecast	2023 Budget Forecast	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast
<b>Revenue</b>										
Taxation	395,183	404,498	415,039	423,810	433,817	444,066	455,563	465,314	476,326	487,605
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>395,183</b>	<b>404,498</b>	<b>415,039</b>	<b>423,810</b>	<b>433,817</b>	<b>444,066</b>	<b>455,563</b>	<b>465,314</b>	<b>476,326</b>	<b>487,605</b>
<b>Expenditures</b>										
Salaries and Wages	178,659	182,232	185,877	189,594	193,386	197,254	201,199	205,223	209,328	213,514
Benefits	65,862	67,838	69,873	71,969	74,128	76,352	78,643	81,002	83,432	85,935
Travel and Training	33,500	34,338	35,196	36,076	36,978	37,902	38,850	39,821	40,817	41,837
Materials and Supplies	12,500	12,813	14,133	13,461	13,798	14,143	15,496	14,859	15,230	15,611
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-	-	-
External Services	5,000	5,125	5,253	5,384	5,519	5,657	5,798	5,943	6,092	6,244
Utilities	-	-	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	-	-	-	-	-	-	-	-	-	-
TCAs under Threshold	-	-	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	99,662	102,153	104,707	107,325	110,008	112,758	115,577	118,466	121,428	124,464
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>395,183</b>	<b>404,498</b>	<b>415,039</b>	<b>423,810</b>	<b>433,817</b>	<b>444,066</b>	<b>455,563</b>	<b>465,314</b>	<b>476,326</b>	<b>487,605</b>
<b>Investments</b>										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-	-	-
<b>Total Investments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Financing</b>										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Terms Debt	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	-	-	-	-	-	-	-	-	-	-
<b>Total Financing</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>(0)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(0)</b>





