

Northumberland Paramedics - Cash Basis								
Description	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget	2021 Budget	\$ Increase (Decrease) Over 2020 Budget	% Increase (Decrease) Over 2020 Budget
Revenue								
Taxation	6,250,398	6,250,398	6,766,103	6,766,103	7,775,464	7,442,044	(333,420)	-4.3%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-
Internal Chargebacks	-	4,000	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-
Subsidies	6,104,957	6,080,930	6,197,199	6,282,571	6,275,083	6,976,961	701,878	11.2%
Licenses	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-
Other Revenue	35,000	97,660	100,000	64,406	50,000	100,000	50,000	100.0%
Proceeds From Disposition	-	-	-	-	-	-	-	-
Total Revenue	12,390,355	12,432,988	13,063,302	13,113,080	14,100,547	14,519,005	418,458	3.0%
Expenditures								
Salaries and Wages	7,493,758	7,561,501	7,697,985	7,891,926	8,566,416	8,666,591	100,175	1.2%
Benefits	2,012,726	2,117,954	2,194,858	2,021,885	2,288,576	2,521,908	233,332	10.2%
Travel and Training	146,844	44,797	167,281	56,702	102,825	142,825	40,000	38.9%
Materials and Supplies	69,298	150,023	65,883	137,735	73,463	93,523	20,060	27.3%
EMS Supplies	350,720	299,579	347,734	302,469	347,240	307,180	(40,060)	-11.5%
Raw Food	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-
Insurance	34,000	31,504	35,360	37,885	35,360	36,421	1,061	3.0%
Licences	6,926	6,656	7,065	5,728	7,065	7,065	-	0.0%
Information Technology	62,170	48,572	67,056	44,954	53,945	53,945	-	0.0%
External Services	56,102	20,507	47,224	27,388	47,224	47,224	-	0.0%
Utilities	200,750	222,270	220,000	198,989	220,000	220,000	-	0.0%
Rent and Property Tax	28,500	26,500	29,070	28,152	23,130	23,130	-	0.0%
Repairs and Maintenance	175,423	162,185	159,332	160,038	161,052	155,052	(6,000)	-3.7%
TCAs under Threshold	1,214	82,946	11,228	113,275	96,640	130,220	33,580	34.7%
Waste Expenses	-	-	-	-	-	-	-	-
Internal Chargebacks	1,136,924	1,072,576	1,217,896	1,011,024	1,269,361	1,358,921	89,560	7.1%
External Transfers	-	-	-	-	-	-	-	-
Financial Services	70,400	-	140,944	141,056	140,944	140,944	-	0.0%
SS Program Expenses	-	-	-	-	-	-	-	-
Total Expenditures	11,845,755	11,847,570	12,408,916	12,179,206	13,433,240	13,904,949	471,708	3.5%
Investments								
Investments	-	-	-	-	-	-	-	-
TCAs over Threshold	1,101,600	1,130,922	654,630	574,987	1,208,250	505,000	(703,250)	-58.2%
Transfers to Reserves	731,600	750,900	827,000	899,685	848,250	795,000	(53,250)	-6.3%
Total Investments	1,833,200	1,881,822	1,481,630	1,474,672	2,056,500	1,300,000	(756,500)	-36.8%
Financing								
Short Term Debt	-	-	-	-	-	-	-	-
Long Terms Debt	(650,000)	(649,217)	-	-	-	-	-	-
Transfers From Reserves	(638,600)	(610,141)	(827,244)	(827,244)	(1,389,194)	(685,944)	703,250	-50.6%
Total Financing	(1,288,600)	(1,259,357)	(827,244)	(827,244)	(1,389,194)	(685,944)	703,250	-50.6%
Surplus / (Deficit)	-	(37,046)	-	286,445	-	-	(0)	-

Northumberland Paramedics - Cash Basis										
Description	2021 Budget	2022 Budget Forecast	2023 Budget Forecast	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast	2030 Budget Forecast
Revenue										
Taxation	7,442,044	7,601,926	7,771,570	8,026,771	8,174,796	8,352,089	8,554,267	8,717,943	8,910,443	9,114,218
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-
Subsidies	6,976,961	7,196,227	7,337,288	7,486,702	7,625,123	7,798,487	7,944,996	8,110,398	8,279,570	8,452,593
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	100,000	100,000	100,000	244,000	120,250	185,500	100,000	100,000	100,001	100,002
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	14,519,005	14,898,153	15,208,858	15,757,474	15,920,169	16,336,076	16,599,264	16,928,341	17,290,014	17,666,813
Expenditures										
Salaries and Wages	8,666,591	8,839,926	9,016,726	9,197,059	9,381,001	9,568,623	9,759,995	9,955,197	10,154,303	10,357,391
Benefits	2,521,908	2,597,568	2,675,496	2,755,760	2,838,431	2,923,583	3,011,291	3,101,629	3,194,679	3,290,519
Travel and Training	142,825	145,680	148,594	151,568	154,600	157,692	160,846	164,063	167,345	170,694
Materials and Supplies	93,523	95,396	97,304	99,250	101,237	103,263	105,327	107,434	109,585	111,776
EMS Supplies	307,180	313,324	319,591	325,981	332,500	339,149	345,931	352,850	359,908	367,107
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	36,421	37,514	38,639	39,798	40,992	42,222	43,489	44,794	46,138	47,522
Licences	7,065	7,206	7,350	7,497	7,647	7,800	7,956	8,115	8,278	8,444
Information Technology	53,945	55,024	56,124	57,246	58,391	59,559	60,750	61,967	63,207	64,470
External Services	47,224	48,168	49,132	50,114	51,116	52,137	53,180	54,243	55,328	56,435
Utilities	220,000	224,400	228,880	233,460	238,120	242,880	247,740	252,700	257,760	262,920
Rent and Property Tax	23,130	23,593	24,065	5,604	5,716	5,830	5,947	6,066	6,187	6,311
Repairs and Maintenance	155,052	158,152	161,305	154,090	157,167	160,312	163,507	166,777	170,115	173,527
TCAs under Threshold	130,220	122,624	125,076	127,577	130,129	132,732	135,387	138,095	140,856	143,673
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	1,358,921	1,427,003	1,450,312	1,558,402	1,567,133	1,610,765	1,645,729	1,653,939	1,687,446	1,728,612
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	140,944	140,944	140,944	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
Total Expenditures	13,904,949	14,236,522	14,539,537	14,763,406	15,094,180	15,406,547	15,747,075	16,067,869	16,421,135	16,789,401
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	505,000	512,575	520,264	704,068	1,235,989	629,529	552,189	1,310,472	568,879	1,327,412
Transfers to Reserves	795,000	802,575	810,264	994,068	825,989	929,529	852,189	860,472	868,879	877,412
Total Investments	1,300,000	1,315,150	1,330,528	1,698,136	2,061,978	1,559,058	1,404,378	2,170,944	1,437,758	2,204,824
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Terms Debt	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	(685,944)	(653,519)	(661,208)	(704,068)	(1,235,989)	(629,529)	(552,189)	(1,310,472)	(568,879)	(1,327,412)
Total Financing	(685,944)	(653,519)	(661,208)	(704,068)	(1,235,989)	(629,529)	(552,189)	(1,310,472)	(568,879)	(1,327,412)
Surplus / (Deficit)	-	-	0	-	0	0	0	-	0	0