

Consolidated County Budget and Long Term Plan - Cash Basis																
Description	Corporate Services	Communications	Community & Social Services	Northumberland Community Housing Corporation	Economic Development/ Planning/ Tourism	Northumberland Paramedics	Finance	Information Technology & Records Management	CAO/Council/ Management	Golden Plough Lodge	Golden Plough Redevelopment	Facilities & Major Capital Projects	Transportation	Waste	2022 Budget Total County	2021 Budget Total County
Revenue																
Taxation	2,624,011	-	7,692,414	2,985,378	2,335,445	8,125,571	-	-	4,474,121	5,611,683	1,692,473	629,309	18,631,098	7,810,933	62,612,435	59,720,328
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-	-	-	597,203	-	597,203	587,363
Other Taxation Revenue	-	-	-	-	-	-	-	-	100,000	-	-	-	-	-	100,000	100,000
Internal Chargebacks	1,500,871	487,173	389,893	-	35,000	-	2,015,646	2,857,633	885,144	-	-	3,098,638	1,172,839	-	12,442,837	11,386,558
Grants	294,165	-	-	3,469,667	489,493	-	-	-	55,810	-	295,000	-	5,350,271	-	9,954,407	6,598,126
Subsidies	-	-	17,477,364	-	-	10,375,643	-	-	490,787	7,765,557	-	-	-	1,300,000	37,409,350	36,040,875
Permits and Fees	-	-	25,650	462,512	-	-	-	-	-	-	596,887	-	265,763	32,378	1,383,190	-
Licenses	-	-	-	-	134,500	-	-	-	-	-	-	-	-	-	134,500	70,000
Interest Revenue	-	-	-	-	-	-	1,013,648	-	-	-	-	-	-	-	1,013,648	1,074,796
Resident Revenue	-	-	-	-	-	-	-	-	-	3,331,948	-	-	-	-	3,331,948	3,394,227
Social Housing Revenue	-	-	-	1,567,000	-	-	-	-	-	-	-	-	-	-	1,567,000	1,567,000
County Revenue	24,990	-	-	-	471,000	-	1,500,000	-	-	-	-	-	1,339,500	6,990,000	10,325,490	10,684,205
Other Revenue	192,650	-	287,450	43,000	401,302	100,000	20,000	279,266	-	107,100	-	1,032,348	84,300	56,100	2,603,516	3,327,544
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	4,636,686	487,173	25,872,771	8,527,557	3,866,740	18,601,214	4,549,294	3,136,899	6,005,862	16,816,287	2,584,359	4,760,294	27,440,974	16,189,411	143,475,523	134,551,022
Expenditures																
Salaries and Wages	1,720,846	378,473	3,076,086	-	1,538,974	10,581,829	1,848,049	1,171,886	141,726	9,677,598	331,055	979,166	3,688,298	3,121,864	38,255,850	35,338,002
Benefits	450,568	73,200	949,454	-	344,842	3,174,840	493,579	323,244	129,663	3,160,850	79,356	291,512	936,462	933,084	11,340,654	10,364,077
Travel and Training	333,732	9,844	95,044	5,000	79,492	142,825	49,200	35,052	107,100	49,800	4,800	16,750	50,000	22,000	1,000,640	980,583
Materials and Supplies	144,896	32,802	56,910	12,550	439,468	93,523	31,400	11,711	60,000	120,505	-	49,346	112,500	179,500	1,345,110	1,230,625
EMS Supplies	32,000	-	-	-	-	807,180	-	-	-	-	-	-	-	-	839,180	339,180
Raw Food	-	-	-	-	-	-	-	-	-	536,820	-	-	-	-	536,820	531,309
LTC Supplies	-	-	-	-	-	-	-	-	-	441,200	-	-	-	-	441,200	436,800
Transportation Supplies	-	-	1,000	-	-	-	-	-	-	-	-	-	2,919,700	-	2,920,700	2,971,700
Insurance	-	-	15,032	85,566	10,465	41,884	-	30,000	247,575	130,295	-	-	234,000	54,050	848,867	726,905
Licences	-	-	1,520	-	-	7,065	-	-	-	-	-	900	54,900	500	64,885	70,385
Telecommunications	12,086	350	17,623	16,000	18,163	53,945	10,500	641,804	14,000	28,100	2,400	45,963	31,400	33,850	926,183	931,384
External Services	1,575,328	18,380	302,239	270,500	557,083	47,224	381,700	178,456	5,102,936	333,300	4,500	4,200	3,459,699	6,105,000	18,340,546	18,560,314
Utilities	3,418	-	4,200	749,164	8,863	230,000	-	-	-	331,900	-	549,284	635,500	370,500	2,882,829	2,719,483
Rent	6,000	-	-	527,672	-	23,130	-	-	-	-	-	1,550	14,000	145,500	717,852	699,777
Repairs and Maintenance	58,661	-	10,300	637,330	64,961	155,052	8,000	1,040	-	483,500	-	1,036,180	267,700	668,500	3,391,224	3,370,623
TcAs under Threshold	23,088	208	10,487	413,800	17,000	120,220	-	535,000	-	65,300	-	108,398	-	5,500	1,299,000	1,526,412
Waste Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	1,353,500	1,353,500	1,243,000
Internal Chargebacks	399,712	17,916	1,816,831	1,813,063	602,071	1,505,497	637,718	48,706	160,079	1,342,141	115,206	884,324	2,118,849	980,724	12,442,837	11,386,558
External Transfers	-	-	-	-	84,000	-	-	-	250,000	-	-	-	-	-	334,000	166,000
Financial Services	-	-	4,689	60,234	-	141,056	148,000	-	-	73,978	363,722	648,450	-	1,100,928	2,541,058	2,415,724
SS Program Expenses	-	-	19,719,591	8,000	-	-	-	-	-	-	-	-	-	-	19,727,591	21,639,121
Total Expenditures	4,760,335	531,173	26,081,006	4,598,878	3,765,381	17,125,269	3,608,146	2,976,899	6,213,079	16,775,287	901,040	4,616,023	14,523,008	15,075,000	121,550,526	117,647,961
Investments																
Investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TcAs over Threshold	2,985,278	-	432,000	9,093,637	80,000	1,327,000	62,069	175,000	-	41,000	37,362,532	595,000	12,220,763	975,000	65,349,279	75,301,174
Transfers to Reserves	164,416	-	292,315	150,000	177,818	917,000	941,148	160,000	-	-	1,565,566	114,271	697,203	1,678,140	6,857,878	6,770,391
Total Investments	3,149,694	-	724,315	9,243,637	257,818	2,244,000	1,003,217	335,000	-	41,000	38,928,098	709,271	12,917,966	2,653,140	72,207,157	82,071,565
Financing																
Short Term Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Long Terms Debt	(2,405,278)	-	(367,200)	(5,091,971)	-	-	-	-	-	-	(36,881,056)	-	-	-	(44,745,505)	(60,268,039)
Transfers From Reserves	(868,065)	(44,000)	(565,350)	(222,987)	(156,459)	(768,056)	(62,069)	(175,000)	(207,217)	-	(363,722)	(565,000)	-	(1,538,730)	(5,536,654)	(4,900,464)
Total Financing	(3,273,343)	(44,000)	(932,550)	(5,314,958)	(156,459)	(768,056)	(62,069)	(175,000)	(207,217)	-	(37,244,779)	(565,000)	-	(1,538,730)	(50,282,160)	(65,168,503)
Surplus / (Deficit)	-	-	-	(0.00)	-	(0.00)	-	-	-	-	-	-	-	-	-	-

Consolidated County Budget and Long Term Plan - Cash Basis

Description	2022 Total County	2023 Total County	2024 Total County	2025 Total County	2026 Total County	2027 Total County	2028 Total County	2029 Total County	2030 Total County	2031 Total County
Revenue										
Taxation	62,612,435	66,184,866	69,796,569	73,506,433	77,542,781	81,450,237	85,580,371	89,829,389	94,263,527	98,898,465
Taxation - Dedicated Infrastructure	597,203	633,881	661,590	688,154	726,326	759,801	797,298	827,061	866,941	900,774
Other Taxation Revenue	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Internal Chargebacks	12,442,837	13,023,419	13,466,881	13,548,286	13,814,235	14,366,615	14,438,347	14,729,582	14,909,622	15,236,472
Grants	9,954,407	11,400,560	2,930,924	2,941,570	2,952,451	2,963,572	2,974,939	2,986,557	2,998,432	3,010,571
Subsidies	37,409,350	40,171,337	41,308,562	40,064,669	36,509,648	39,024,011	37,498,364	37,992,651	38,497,262	38,972,542
Permits and Fees	1,383,190	3,319,731	444,952	2,521,965	2,191,831	2,432,756	779,630	935,001	895,586	879,300
Licenses	134,500	40,800	41,616	42,448	43,297	44,163	45,047	45,947	46,866	47,804
Interest Revenue	1,013,648	1,022,550	1,043,001	1,063,861	1,085,138	1,106,841	1,128,978	1,151,557	1,174,589	1,198,080
Resident Revenue	3,331,948	3,725,100	4,125,900	4,208,400	4,292,500	4,378,500	4,466,100	4,555,400	4,646,500	4,739,500
Social Housing Revenue	1,567,000	1,582,670	1,598,497	1,614,482	1,630,626	1,646,933	1,663,402	1,680,036	1,696,836	1,713,805
County Revenue	10,325,490	10,197,680	10,400,077	9,540,491	9,729,970	9,923,165	10,120,432	10,321,522	10,521,412	10,725,314
Other Revenue	2,603,516	2,622,989	2,843,845	2,877,254	2,904,446	2,957,231	2,981,532	3,021,092	3,069,370	3,108,146
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	143,475,523	154,025,584	148,762,413	152,718,014	153,523,251	161,153,826	162,574,439	168,175,796	173,686,943	179,530,772
Expenditures										
Salaries and Wages	38,255,850	40,173,990	41,507,012	39,449,421	39,738,762	40,540,962	41,358,905	42,192,978	43,043,277	43,910,683
Benefits	11,340,654	11,972,035	12,451,314	11,902,839	12,129,559	12,491,279	12,863,175	13,247,525	13,642,830	14,050,171
Travel and Training	1,000,640	977,253	995,074	1,002,281	1,021,959	1,041,954	1,062,473	1,083,324	1,104,511	1,126,144
Materials and Supplies	1,345,110	1,341,405	1,376,732	1,352,742	1,379,704	1,405,075	1,432,165	1,459,693	1,487,456	1,515,767
EMS Supplies	839,180	1,070,964	1,078,384	560,950	393,668	401,540	409,570	417,762	426,118	434,641
Raw Food	536,820	600,100	664,700	678,000	691,600	705,400	719,500	733,900	748,600	763,600
LTC Supplies	441,200	489,200	538,600	549,300	560,200	571,400	582,800	594,400	606,400	618,600
Transportation Supplies	2,920,700	2,979,020	3,038,540	3,099,261	3,161,082	3,224,004	3,287,863	3,353,774	3,420,886	3,489,298
Insurance	848,867	883,584	918,664	912,027	936,669	961,894	987,909	1,014,617	1,042,125	1,070,439
Licences	64,885	66,184	67,487	68,795	70,107	71,523	72,944	74,368	75,798	77,233
Telecommunications	926,183	934,417	950,940	960,426	979,191	1,084,450	1,105,054	1,126,028	1,148,076	1,170,530
External Services	18,340,546	16,651,686	17,033,276	17,694,809	17,202,567	19,203,566	18,618,190	18,632,836	19,650,827	19,703,349
Utilities	2,882,829	2,929,105	3,063,467	2,954,951	3,072,135	3,195,769	3,324,635	3,458,378	3,599,382	3,746,273
Rent	717,852	717,943	713,745	674,974	688,488	702,274	716,335	730,677	745,306	760,231
Repairs and Maintenance	3,391,224	3,765,243	3,891,030	3,502,918	3,622,387	3,784,202	3,618,113	3,669,692	3,765,036	4,053,227
TCAs under Threshold	1,299,000	1,965,304	1,419,760	1,551,761	1,171,009	1,292,243	1,281,272	1,640,845	1,454,449	1,124,775
Waste Expenses	1,353,500	1,309,170	1,335,353	1,319,612	1,346,003	1,372,923	1,400,384	1,428,392	1,456,962	1,486,100
Internal Chargebacks	12,442,837	13,023,419	13,466,881	13,548,286	13,814,235	14,366,615	14,438,347	14,729,582	14,909,622	15,236,472
External Transfers	334,000	335,680	337,394	339,141	340,924	92,743	94,598	96,490	98,419	100,388
Financial Services	2,541,058	2,706,310	5,252,415	9,040,379	9,041,563	10,118,920	9,893,262	9,804,753	9,187,220	9,041,448
SS Program Expenses	19,727,591	19,323,750	18,442,293	18,561,052	18,683,126	18,807,634	18,934,622	19,064,141	19,196,241	19,290,972
Total Expenditures	121,550,526	124,215,764	128,543,062	129,723,926	130,044,939	135,436,370	136,202,117	138,554,154	140,809,542	142,770,339
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	65,349,279	80,714,455	17,308,345	45,673,794	40,211,382	24,666,164	15,872,669	14,951,020	18,090,123	15,495,391
Transfers to Reserves	6,857,878	7,899,053	10,068,049	8,627,838	9,068,136	10,260,647	13,253,655	15,941,064	19,151,538	22,240,471
Total Investments	72,207,157	88,613,508	27,376,394	54,301,632	49,279,518	34,926,811	29,126,324	30,892,084	37,241,661	37,735,862
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Terms Debt	(44,745,505)	(45,049,006)	(6,191,400)	(10,500,000)	(9,157,322)	(7,000,000)	-	-	-	-
Transfers From Reserves	(5,536,654)	(13,754,681)	(965,643)	(20,807,545)	(16,643,884)	(2,209,356)	(2,754,002)	(1,270,442)	(4,364,260)	(975,428)
Total Financing	(50,282,160)	(58,803,688)	(7,157,043)	(31,307,545)	(25,801,206)	(9,209,356)	(2,754,002)	(1,270,442)	(4,364,260)	(975,428)
Surplus / (Deficit)	-	-	(0.00)	(0.00)	0.00	0.00	(0.00)	(0.00)	0.00	(0.00)