Consolidated County Budget and Long Term Plan - Cash Basis

Draft – 2023 Budget

Description	Corporate Services	Communications	Community & Social Services	Northumberland Community Housing Corporation	Economic Development/ Planning/ Tourism	Northumberland Paramedics	Finance	Information Technology	CAO/Council/ Management/ Legal Services	Golden Plough Lodge	Golden Plough Lodge Redevelopment	Facilities & Major Capital Projects	Transportation	Waste	2023 Budget Total County	2022 Budget Total County
Revenue																
Taxation	2,768,887	-	8,297,049	3,682,190	2,602,570	8,872,253	-	-	4,532,141	6,010,677	1,122,310	829,309	19,742,942	8,322,383	66,782,710	62,612,435
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-	-	-	1,264,216	-	1,264,216	597,203
Other Taxation Revenue	-	-	-	-	-	-	-	-	100,000	-	-	-	-	-	100,000	100,000
Internal Chargebacks	1,666,844	544,296	400,793	-	50,000	-	2,175,412	3,312,126	1,377,438	-	-	3,347,838	1,549,590	-	14,424,337	12,442,758
Grants	500,686	-	-	2,611,825	525,960	-	-	-	55,810	-	295,000	-	6,548,466	-	10,537,747	9,954,407
Subsidies	-	-	25,006,137	-	-	10,416,734	-	-	490,787	11,868,887	-	-	-	1,900,000	49,682,546	37,409,350
Permits and Fees	-	-	-	-	-	-	-	-	-	-	848,107	-	802,452	33,600	1,684,159	1,383,190
Licenses	-	-	-	-	50,000	-	-	-	-	-	-	-	-	-	50,000	134,500
Interest Revenue	-	-	-	-	-	-	2,435,581	-	-	-	-	-	-	-	2,435,581	1,013,648
Resident Revenue	-	-	-	-	-	-	-	-	-	3,442,998	-	-	-	-	3,442,998	3,331,948
Social Housing Revenue	-	-	-	1,567,000	-	-	-	-	-	-	-	-	-	-	1,567,000	1,567,000
County Revenue	-	-	-	-	552,000	25,200	1,500,000	-	-	-	-	-	1,501,800	7,075,000	10,654,000	10,325,490
Other Revenue	399,895	-	234,000	22,000	425,806	100,000	25,000	203,805	-	95,300	-	1,200,620	121,125	60,900	2,888,451	2,603,516
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	**5,336,312**	**544,296**	**33,937,979**	**7,883,015**	**4,206,336**	**19,414,188**	**6,135,993**	**3,515,930**	**6,556,176**	**21,417,862**	**2,265,417**	**5,377,766**	**31,530,591**	**17,391,883**	**165,513,744**	**143,475,443**
Expenditures																
Salaries and Wages	2,015,952	396,002	3,109,875	-	1,706,282	11,594,042	1,762,703	1,299,911	501,312	11,793,348	404,793	1,108,511	3,793,237	4,241,173	43,727,141	38,338,850
Benefits	504,247	104,109	957,930	-	384,762	3,551,224	496,399	335,347	243,808	3,839,978	98,159	327,850	1,037,255	984,323	12,865,392	11,340,654
Travel and Training	319,903	12,102	114,103	5,000	86,987	144,969	53,200	69,251	134,900	53,200	4,800	16,806	50,800	25,000	1,091,021	1,054,592
Materials and Supplies	168,657	34,322	79,946	12,725	456,340	95,225	33,550	11,837	67,500	145,150	650	49,201	111,300	190,800	1,457,203	1,478,761
EMS Supplies	32,000	-	-	-	-	551,578	-	-	-	-	-	-	-	-	583,578	839,180
Raw Food	-	-	-	-	-	-	-	-	-	624,264	-	-	-	-	624,264	536,820
LTC Supplies	-	-	-	-	-	-	-	-	-	1,497,500	-	-	-	-	1,497,500	441,200
Transportation Supplies	-	-	1,000	-	-	-	-	-	-	-	-	-	3,209,900	-	3,210,900	2,920,700
Insurance	-	-	17,151	133,774	9,500	43,141	-	34,500	286,500	145,700	-	-	295,500	62,000	1,027,766	848,867
Licences	-	-	1,520	-	-	7,171	-	-	-	-	-	914	72,700	500	82,805	64,885
Telecommunications	11,379	350	34,821	17,150	18,454	56,505	10,500	722,408	29,706	29,800	2,400	48,913	36,600	28,800	1,047,786	966,183
External Services	1,620,302	68,380	302,601	75,500	481,938	73,133	312,030	257,256	4,893,670	635,400	4,500	4,263	3,041,833	6,475,000	18,245,806	19,126,421
Utilities	4,800	-	4,200	775,563	8,800	324,000	-	-	-	339,800	-	556,552	871,100	495,500	3,380,315	2,882,829
Rent	6,000	-	77,373	555,189	-	23,477	-	-	-	-	-	1,573	19,000	146,500	829,112	717,852
Repairs and Maintenance	72,767	-	10,300	707,210	65,630	160,380	8,000	1,040	-	364,000	-	1,276,991	424,300	812,500	3,903,118	3,391,224
TCAs under Threshold	22,906	208	58,260	420,000	30,000	122,024	-	559,500	-	54,500	-	44,600	17,000	6,000	1,334,998	1,537,875
Waste Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	1,488,000	1,488,000	1,353,500
Internal Chargebacks	449,884	16,823	1,979,155	1,988,911	676,854	1,627,319	943,580	44,880	188,780	1,575,843	109,960	1,176,058	2,509,837	1,136,452	14,424,337	12,442,758
External Transfers	-	-	-	-	84,000	-	-	-	250,000	-	-	-	-	-	334,000	334,000
Financial Services	-	-	2,029	289,764	-	141,056	183,000	-	-	73,978	2,548,345	646,263	-	567,198	4,451,633	2,541,058
SS Program Expenses	-	-	27,250,907	25,728	-	-	-	-	-	-	-	-	-	-	27,276,635	20,155,482
Total Expenditures	**5,228,796**	**632,296**	**34,001,170**	**5,006,515**	**4,009,548**	**18,515,243**	**3,802,962**	**3,335,930**	**6,596,176**	**21,172,462**	**3,173,606**	**5,258,495**	**15,490,362**	**16,659,746**	**142,883,308**	**123,313,690**
Investments																
Investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	1,574,788	-	452,532	6,849,981	80,000	750,000	-	205,000	-	245,400	50,109,808	265,000	14,726,013	500,000	75,758,522	67,564,362
Transfers to Reserves	89,416	-	75,162	150,000	196,789	1,040,000	2,333,031	180,000	-	-	1,000,000	114,271	2,189,216	1,878,137	9,246,021	6,889,878
Total Investments	**1,664,204**	**-**	**527,694**	**6,999,981**	**276,789**	**1,790,000**	**2,333,031**	**385,000**	**-**	**245,400**	**51,109,808**	**379,271**	**16,915,229**	**2,378,137**	**85,004,543**	**74,454,240**
Financing																
Short Term Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Long Terms Debt	(1,440,992)	-	(1,232)	(4,073,481)	-	-	-	-	-	-	(41,801,646)	-	-	-	(47,317,350)	(44,745,505)
Transfers From Reserves	(115,696)	(88,000)	(589,653)	(50,000)	(80,000)	(891,056)	-	(205,000)	(40,000)	-	(10,216,352)	(260,000)	(875,000)	(1,646,000)	(15,056,756)	(9,546,981)
Total Financing	**(1,556,688)**	**(88,000)**	**(590,885)**	**(4,123,481)**	**(80,000)**	**(891,056)**	**-**	**(205,000)**	**(40,000)**	**-**	**(52,017,998)**	**(260,000)**	**(875,000)**	**(1,646,000)**	**(62,374,106)**	**(54,292,487)**
Surplus / (Deficit)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Consolidated County Budget and Long Term Plan - Cash Basis

Draft – 2023 Budget

Description	2023 Total County	2024 Total County	2025 Total County	2026 Total County	2027 Total County	2028 Total County	2029 Total County	2030 Total County	2031 Total County	2032 Total County
Revenue										
Taxation	66,782,710	70,269,207	73,931,268	77,905,307	82,190,093	86,514,779	90,916,514	95,419,560	100,178,655	105,107,884
Taxation - Dedicated Infrastructure	1,264,216	1,339,734	1,500,209	1,584,614	1,631,654	1,719,064	1,832,865	1,927,211	2,037,487	2,173,147
Other Taxation Revenue	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Internal Chargebacks	14,424,337	15,251,602	15,437,526	15,854,020	16,497,127	16,632,253	16,930,318	17,123,470	17,478,563	17,782,086
Grants	10,537,747	10,174,338	4,215,306	4,223,595	2,929,369	2,938,033	2,946,890	2,955,945	2,965,203	2,974,668
Subsidies	49,682,546	52,380,058	51,739,226	53,353,689	52,989,928	51,618,490	52,121,292	52,729,835	53,226,375	54,065,245
Permits and Fees	1,684,159	1,929,672	6,552,973	5,359,984	5,745,677	538,618	402,883	2,198,089	584,980	584,980
Licenses	50,000	61,000	62,220	63,464	64,734	66,028	67,349	68,696	70,070	71,471
Interest Revenue	2,435,581	2,484,292	2,533,978	2,584,658	2,636,351	2,689,078	2,742,859	2,797,717	2,853,671	2,910,744
Resident Revenue	3,442,998	3,849,200	4,270,000	4,355,400	4,442,600	4,531,300	4,621,900	4,714,500	4,808,800	4,905,100
Social Housing Revenue	1,567,000	1,598,340	1,630,307	1,662,913	1,696,171	1,730,095	1,764,697	1,799,990	1,835,990	1,872,710
County Revenue	10,654,000	9,417,560	9,574,587	9,734,759	9,898,125	10,064,840	10,234,754	10,408,222	10,585,102	10,765,548
Other Revenue	2,888,451	3,080,049	3,031,924	3,041,681	3,079,008	3,071,039	3,095,828	3,157,701	3,152,386	3,186,972
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	**165,513,744**	**171,935,052**	**174,579,524**	**179,824,084**	**183,900,837**	**182,213,615**	**187,778,148**	**195,400,936**	**199,877,282**	**206,500,554**
Expenditures										
Salaries and Wages	43,727,141	43,557,092	43,259,248	43,562,170	44,434,188	45,421,629	46,230,341	47,154,971	48,097,644	49,059,176
Benefits	12,865,392	13,050,887	13,123,849	13,341,360	13,739,749	14,149,750	14,572,061	15,006,773	15,454,193	15,915,637
Travel and Training	1,091,021	1,101,180	1,117,884	1,139,645	1,161,869	1,184,460	1,207,526	1,230,975	1,254,918	1,279,462
Materials and Supplies	1,457,203	1,346,466	1,370,261	1,399,198	1,425,112	1,452,486	1,480,316	1,508,731	1,537,732	1,567,222
EMS Supplies	583,578	528,869	386,477	364,833	372,129	379,573	387,164	394,908	402,805	410,862
Raw Food	624,264	697,900	774,200	789,700	805,500	821,600	838,000	854,800	871,900	889,300
LTC Supplies	1,497,500	1,654,500	1,809,500	1,845,600	1,882,700	1,920,300	1,958,900	1,998,300	2,038,300	2,079,200
Transportation Supplies	3,210,900	3,275,020	3,340,440	3,406,961	3,474,682	3,543,552	3,614,163	3,686,274	3,759,786	3,834,798
Insurance	1,027,766	1,029,158	1,069,896	1,098,950	1,128,829	1,159,639	1,191,285	1,223,775	1,257,218	1,291,619
Licences	82,805	84,506	86,213	88,023	89,837	91,656	93,479	95,407	97,339	99,276
Telecommunications	1,047,786	1,056,172	1,074,332	1,095,281	1,202,011	1,225,563	1,249,554	1,274,004	1,298,912	1,324,292
External Services	18,245,806	17,909,955	18,654,730	18,174,063	20,186,973	19,614,138	19,541,459	20,672,363	20,537,733	20,848,184
Utilities	3,380,315	3,243,808	3,363,277	3,503,645	3,635,108	3,771,461	3,912,411	4,061,553	4,216,435	4,376,378
Rent	829,112	784,087	800,969	798,971	816,168	833,819	851,830	870,210	889,066	908,410
Repairs and Maintenance	3,903,118	3,573,443	3,546,484	3,499,495	3,846,087	3,618,950	3,614,016	3,696,599	3,726,974	3,808,964
TCAs under Threshold	1,334,998	1,569,740	1,584,118	1,307,034	1,450,472	1,591,868	1,566,580	1,485,531	1,514,179	1,631,134
Waste Expenses	1,488,000	1,476,960	1,506,499	1,536,627	1,567,359	1,598,708	1,630,682	1,663,294	1,696,560	1,730,492
Internal Chargebacks	14,424,337	15,251,602	15,437,526	15,854,020	16,497,127	16,632,253	16,930,318	17,123,470	17,478,563	17,782,086
External Transfers	334,000	334,000	334,000	334,000	84,000	84,000	84,000	84,000	84,000	84,000
Financial Services	4,451,633	9,017,116	9,549,700	10,255,884	11,718,903	11,986,484	11,898,599	11,281,704	11,136,581	11,141,003
SS Program Expenses	27,276,635	26,630,889	26,325,785	26,532,378	26,743,671	26,959,776	27,180,806	27,406,878	27,638,112	27,874,629
Total Expenditures	**142,883,308**	**147,173,350**	**148,515,388**	**149,927,838**	**156,262,474**	**158,041,666**	**160,033,489**	**162,774,520**	**164,988,950**	**167,936,122**
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	75,758,522	43,526,019	34,090,113	63,337,003	30,933,712	13,038,320	13,581,128	15,805,074	16,968,778	15,040,378
Transfers to Reserves	9,246,021	8,648,707	8,925,693	11,191,387	12,262,262	14,461,377	17,063,424	20,095,608	22,825,408	26,324,534
Total Investments	**85,004,543**	**52,174,725**	**43,015,806**	**74,528,390**	**43,195,974**	**27,499,697**	**30,644,552**	**35,900,682**	**39,794,186**	**41,364,912**
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Terms Debt	(47,317,350)	(10,440,278)	(8,638,465)	(19,657,322)	(7,000,000)	-	-	-	-	-
Transfers From Reserves	(15,056,756)	(16,972,745)	(8,313,205)	(24,974,821)	(8,557,611)	(3,327,748)	(2,899,893)	(3,274,267)	(4,905,854)	(2,800,480)
Total Financing	**(62,374,106)**	**(27,413,023)**	**(16,951,670)**	**(44,632,143)**	**(15,557,611)**	**(3,327,748)**	**(2,899,893)**	**(3,274,267)**	**(4,905,854)**	**(2,800,480)**
Surplus / (Deficit)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**