Corporate Communications - Cash Basis

Description	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2023 Proposed	$ Increase (Decrease) Over 2022 Budget	% Increase (Decrease) Over 2022 Budget
Revenue								
Taxation	-	-	-	-	-	-	-	
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	
Other Taxation Revenue	-	625	-	32,063	-	-	-	
Internal Chargebacks	401,411	385,960	410,921	342,460	487,173	544,296	57,123	11.7%
Grants	-	-	-	-	-	-	-	
Subsidies	-	9,212	-	-	-	-	-	
Permits and Fees	-	-	-	-	-	-	-	
Licenses	-	-	-	-	-	-	-	
Interest Revenue	-	-	-	-	-	-	-	
Resident Revenue	-	-	-	-	-	-	-	
Social Housing Revenue	-	-	-	-	-	-	-	
County Revenue	-	-	-	-	-	-	-	
Other Revenue	-	-	-	-	-	-	-	
Proceeds From Disposition	-	-	-	-	-	-	-	
Total Revenue	**401,411**	**395,796**	**410,921**	**374,523**	**487,173**	**544,296**	**57,123**	**11.7%**
Expenditures								
Salaries and Wages	254,454	262,216	265,833	263,947	378,473	396,002	17,529	4.6%
Benefits	64,327	63,306	69,343	67,759	73,200	104,109	30,909	42.2%
Travel and Training	9,800	1,829	9,800	2,065	9,844	12,102	2,258	22.9%
Materials and Supplies	41,632	52,986	31,632	22,605	32,802	34,322	1,520	4.6%
EMS Supplies	-	-	-	-	-	-	-	
Raw Food	-	-	-	-	-	-	-	
LTC Supplies	-	-	-	-	-	-	-	
Transportation Supplies	-	-	-	-	-	-	-	
Insurance	-	-	-	-	-	-	-	
Licences	-	-	-	-	-	-	-	
Information Technology	1,200	308	1,200	254	350	350	-	0.0%
External Services	14,020	2,002	18,020	4,644	18,380	68,380	50,000	272.0%
Utilities	-	-	-	-	-	-	-	
Rent and Property Tax	-	-	-	-	-	-	-	
Repairs and Maintenance	-	-	-	-	-	-	-	
TCAs under Threshold	204	41	204	-	208	208	-	0.0%
Waste Expenses	-	-	-	-	-	-	-	
Internal Chargebacks	15,774	13,121	14,889	13,250	17,916	16,823	(1,093)	-6.1%
External Transfers	-	-	-	-	-	-	-	
Financial Services	-	-	-	-	-	-	-	
SS Program Expenses	-	-	-	-	-	-	-	
Total Expenditures	**401,411**	**395,810**	**410,921**	**374,523**	**531,173**	**632,296**	**101,123**	**19.0%**
Investments								
Investments	-	-	-	-	-	-	-	
TCAs over Threshold	-	-	-	-	-	-	-	
Transfers to Reserves	-	-	-	-	-	-	-	
Total Investments	**-**	**-**	**-**	**-**	**-**	**-**	-	
Financing								
Short Term Debt	-	-	-	-	-	-	-	
Long Term Debt	-	-	-	-	-	-	-	
Transfers From Reserves	-	-	-	-	(44,000)	(88,000)	(44,000)	100.0%
Total Financing	**-**		**-**	**-**	**(44,000)**	**(88,000)**	**(44,000)**	**100.0%**
Surplus / (Deficit)	**-**	**(13)**	**-**	**-**	**-**	**-**	**-**	**0.0%**

Corporate Communications - Cash Basis

Description	2023 Proposed	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast	2030 Budget Forecast	2031 Budget Forecast	2032 Budget Forecast
Revenue										
Taxation	-	-	-	-	-	-	-	-	-	-
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	544,296	505,223	562,178	621,219	634,781	648,648	662,828	677,328	692,155	707,317
Grants	-	-	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	**544,296**	**505,223**	**562,178**	**621,219**	**634,781**	**648,648**	**662,828**	**677,328**	**692,155**	**707,317**
Expenditures										
Salaries and Wages	396,002	403,922	412,001	420,241	428,646	437,219	445,963	454,882	463,980	473,259
Benefits	104,109	107,232	110,449	113,763	117,176	120,691	124,312	128,041	131,882	135,839
Travel and Training	12,102	12,344	12,591	12,843	13,100	13,362	13,629	13,901	14,179	14,463
Materials and Supplies	34,322	35,008	35,708	36,422	37,151	37,894	38,652	39,425	40,213	41,018
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	350	357	364	371	379	386	394	402	410	418
External Services	68,380	18,748	19,123	19,505	19,896	20,293	20,699	21,113	21,536	21,966
Utilities	-	-	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	-	-	-	-	-	-	-	-	-	-
TCAs under Threshold	208	212	216	221	225	230	234	239	244	249
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	16,823	17,159	17,503	17,853	18,210	18,574	18,945	19,324	19,711	20,105
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
Total Expenditures	**632,296**	**594,983**	**607,955**	**621,219**	**634,781**	**648,648**	**662,828**	**677,328**	**692,155**	**707,317**
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-	-	-
Total Investments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	(88,000)	(89,760)	(45,778)	-	-	-	-	-	-	-
Total Financing	**(88,000)**	**(89,760)**	**(45,778)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Surplus / (Deficit)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**