





**Draft – 2023 Budget**

**Health, Safety & Emergency Planning Department - Cash Basis**

Description	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2023 Proposed	\$ Increase (Decrease) Over 2022 Budget	% Increase (Decrease) Over 2022 Budget
<b>Revenue</b>								
Taxation	1,179,280	1,179,280	1,225,058	1,225,058	1,388,780	1,496,698	107,918	7.8%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-
Grants	-	113,824	-	90,525	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-
County Revenue	24,500	24,405	24,500	24,408	24,990	-	(24,990)	-100.0%
Other Revenue	-	6,314	16,150	14,928	16,150	16,150	-	0.0%
Proceeds From Disposition	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>1,203,780</b>	<b>1,323,823</b>	<b>1,265,708</b>	<b>1,354,920</b>	<b>1,429,920</b>	<b>1,512,848</b>	<b>82,928</b>	<b>5.8%</b>
<b>Expenditures</b>								
Salaries and Wages	323,326	336,939	367,213	354,733	365,336	415,595	50,259	13.8%
Benefits	82,979	81,985	89,898	88,549	93,458	105,711	12,253	13.1%
Travel and Training	93,500	24,118	85,500	52,953	85,500	85,500	-	0.0%
Materials and Supplies	90,050	162,861	90,050	123,270	90,390	90,390	-	0.0%
EMS Supplies	32,000	37,204	32,000	14,296	32,000	32,000	-	0.0%
Raw Food	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-
Information Technology	2,000	2,036	2,000	1,051	2,000	2,000	-	0.0%
External Services	478,753	501,959	495,266	496,877	906,968	659,534	(247,433)	-27.3%
Utilities	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-
Repairs and Maintenance	17,275	4,690	17,275	20,247	17,581	17,581	-	0.0%
TCA's under Threshold	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-
Internal Chargebacks	78,897	69,221	81,506	71,041	94,088	99,537	5,449	5.8%
External Transfers	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,198,780</b>	<b>1,221,014</b>	<b>1,260,708</b>	<b>1,223,017</b>	<b>1,687,320</b>	<b>1,507,848</b>	<b>(179,472)</b>	<b>-10.6%</b>
<b>Investments</b>								
Investments	-	-	-	-	-	-	-	-
TCA's over Threshold	-	-	-	-	-	-	-	-
Transfers to Reserves	5,000	5,000	5,000	5,000	5,000	5,000	-	0.0%
<b>Total Investments</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>-</b>	<b>0.0%</b>
<b>Financing</b>								
Short Term Debt	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-
Transfers From Reserves	-	-	-	-	(262,400)	-	262,400	-100.0%
<b>Total Financing</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(262,400)</b>	<b>-</b>	<b>262,400</b>	<b>-100.0%</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>97,808</b>	<b>-</b>	<b>126,904</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>







**Draft – 2023 Budget**

**Natural Heritage Department (Forest) - Cash Basis**

Description	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2023 Proposed	\$ Increase (Decrease) Over 2022 Budget	% Increase (Decrease) Over 2022 Budget
<b>Revenue</b>								
Taxation	596,307	596,307	694,854	694,854	811,055	915,005	103,950	12.8%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-
Grants	-	-	-	50,764	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-
Other Revenue	164,512	85,234	146,371	129,772	95,000	95,000	-	0.0%
Proceeds From Disposition	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>760,819</b>	<b>681,541</b>	<b>841,226</b>	<b>875,390</b>	<b>906,055</b>	<b>1,010,005</b>	<b>103,950</b>	<b>11.5%</b>
<b>Expenditures</b>								
Salaries and Wages	341,236	227,712	344,083	279,791	313,031	394,410	81,379	26.0%
Benefits	64,897	62,691	83,394	74,937	82,755	98,916	16,161	19.5%
Travel and Training	30,070	11,691	30,570	11,080	31,181	31,400	219	0.7%
Materials and Supplies	24,791	15,253	25,365	20,524	33,735	26,075	(7,660)	-22.7%
EMS Supplies	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Licences	-	240	-	-	-	-	-	-
Information Technology	2,999	3,190	2,999	2,072	3,059	3,000	(59)	-1.9%
External Services	196,376	174,713	228,088	135,823	313,119	228,500	(84,619)	-27.0%
Utilities	4,000	2,985	4,000	4,025	3,418	4,800	1,382	40.4%
Rent and Property Tax	-	-	-	-	-	-	-	-
Repairs and Maintenance	47,524	44,353	48,014	46,134	38,894	53,000	14,106	36.3%
TCA's under Threshold	4,590	1,853	4,590	3,743	4,682	4,500	(182)	-3.9%
Waste Expenses	-	-	-	-	-	-	-	-
Internal Chargebacks	44,506	43,170	47,718	48,852	58,782	62,888	4,106	7.0%
External Transfers	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>760,989</b>	<b>587,850</b>	<b>818,822</b>	<b>626,981</b>	<b>882,656</b>	<b>907,489</b>	<b>24,833</b>	<b>2.8%</b>
<b>Investments</b>								
Investments	-	-	-	-	-	-	-	-
TCA's over Threshold	-	5,953	-	-	80,000	25,000	(55,000)	-68.8%
Transfers to Reserves	59,416	69,416	59,416	142,416	59,416	84,416	25,000	42.1%
<b>Total Investments</b>	<b>59,416</b>	<b>75,369</b>	<b>59,416</b>	<b>142,416</b>	<b>139,416</b>	<b>109,416</b>	<b>(30,000)</b>	<b>-21.5%</b>
<b>Financing</b>								
Short Term Debt	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-
Transfers From Reserves	(59,586)	(68,515)	(37,012)	(37,012)	(116,017)	(6,900)	109,117	-94.1%
<b>Total Financing</b>	<b>(59,586)</b>	<b>(68,515)</b>	<b>(37,012)</b>	<b>(37,012)</b>	<b>(116,017)</b>	<b>(6,900)</b>	<b>109,117</b>	<b>-94.1%</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>86,837</b>	<b>-</b>	<b>143,004</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>





**Draft – 2023 Budget**

**Cultural Heritage (NCAM) - Cash Basis**

Description	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2023 Proposed	\$ Increase (Decrease) Over 2022 Budget	% Increase (Decrease) Over 2022 Budget
<b>Revenue</b>								
Taxation	189,790	189,789	415,712	415,712	424,145	357,185	(66,960)	-15.8%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-
Grants	-	-	-	-	294,165	500,686	206,521	70.2%
Subsidies	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-
Other Revenue	500	6,440	500	2,464	81,500	288,745	207,245	254.3%
Proceeds From Disposition	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>190,290</b>	<b>196,229</b>	<b>416,212</b>	<b>418,176</b>	<b>799,810</b>	<b>1,146,616</b>	<b>346,806</b>	<b>43.4%</b>
<b>Expenditures</b>								
Salaries and Wages	52,228	46,156	144,460	130,178	152,160	246,663	94,503	62.1%
Benefits	12,285	11,342	36,533	33,533	40,099	44,196	4,097	10.2%
Travel and Training	3,560	1,332	6,730	1,453	6,730	6,730	-	0.0%
Materials and Supplies	7,679	2,690	12,769	4,788	17,622	24,801	7,179	40.7%
EMS Supplies	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-
Information Technology	23,000	902	1,500	12,099	1,500	1,085	(415)	-27.7%
External Services	1,800	5,907	51,800	30,490	405,759	704,025	298,266	73.5%
Utilities	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	6,000	6,000	-	0.0%
Repairs and Maintenance	-	-	-	53	-	-	-	-
TCAs under Threshold	-	-	-	-	18,406	18,406	-	0.0%
Waste Expenses	-	-	-	-	-	-	-	-
Internal Chargebacks	4,738	4,031	62,420	55,657	80,534	94,709	14,176	17.6%
External Transfers	-	-	-	-	-	-	-	-
Financial Services	-	-	-	(557,842)	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>105,290</b>	<b>72,359</b>	<b>316,212</b>	<b>(289,592)</b>	<b>728,810</b>	<b>1,146,616</b>	<b>417,806</b>	<b>57.3%</b>
<b>Investments</b>								
Investments	-	-	-	-	-	-	-	-
TCAs over Threshold	-	40,985	-	557,842	2,905,278	1,549,788	(1,355,490)	-46.7%
Transfers to Reserves	100,000	115,000	100,000	129,000	100,000	-	(100,000)	-100.0%
<b>Total Investments</b>	<b>100,000</b>	<b>155,985</b>	<b>100,000</b>	<b>686,842</b>	<b>3,005,278</b>	<b>1,549,788</b>	<b>(1,455,490)</b>	<b>-48.4%</b>
<b>Financing</b>								
Short Term Debt	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	(2,405,278)	(1,440,992)	964,286	-40.1%
Transfers From Reserves	(15,000)	(15,000)	-	(15,000)	(529,000)	(108,796)	420,204	-79.4%
<b>Total Financing</b>	<b>(15,000)</b>	<b>(15,000)</b>	<b>-</b>	<b>(15,000)</b>	<b>(2,934,278)</b>	<b>(1,549,788)</b>	<b>1,384,490</b>	<b>-47.2%</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>(17,114)</b>	<b>-</b>	<b>35,926</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>

