Finance Department - Cash Basis

Description	2016 Budget	2016 Actual	2017 Budget	2017 Actual	2018 Budget	2019 Budget	$ Increase (Decrease) Over 2018 Budget	% Increase (Decrease) Over 2018 Budget
Revenue								
Taxation	65,806	65,806	78,500	78,500	85,500	-	(85,500)	-100.0%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	
Other Taxation Revenue	-	-	-	-	-	-	-	
Internal Chargebacks	1,611,879	1,468,426	1,645,243	1,280,456	1,575,597	1,795,229	219,632	13.9%
Grants	-	-	-	-	-	-	-	
Subsidies	-	-	-	-	-	-	-	
Licenses	-	-	-	-	-	-	-	
Interest Revenue	679,813	848,325	752,500	881,142	852,500	987,975	135,475	15.9%
Resident Revenue	-	-	-	-	-	-	-	
Social Housing Revenue	-	-	-	-	-	-	-	
County Revenue	-	-	-	-	-	-	-	
Other Revenue	-	20,365	15,000	34,819	20,000	20,000	-	0.0%
Proceeds From Disposition	-	-	-	-	-	-	-	
Total Revenue	**2,357,498**	**2,402,923**	**2,491,243**	**2,274,917**	**2,533,597**	**2,803,204**	**269,607**	**10.6%**
Expenditures								
Salaries and Wages	992,095	908,527	982,333	891,475	950,420	1,046,983	96,563	10.2%
Benefits	270,103	231,867	266,755	255,419	267,249	293,510	26,261	9.8%
Travel and Training	41,500	31,878	39,500	28,695	39,500	36,000	(3,500)	-8.9%
Materials and Supplies	10,175	6,324	10,175	6,075	10,175	10,175	-	0.0%
EMS Supplies	-	-	-	-	-	-	-	
Raw Food	-	-	-	-	-	-	-	
LTC Supplies	-	-	-	-	-	-	-	
Transportation Supplies	-	-	-	-	-	-	-	
Insurance	-	-	-	-	-	-	-	
Licences	-	-	-	-	-	-	-	
Information Technology	3,500	3,186	3,500	1,850	3,500	3,500	-	0.0%
External Services	165,115	186,796	351,636	173,015	336,380	280,500	(55,880)	-16.6%
Utilities	-	-	-	-	-	-	-	
Rent and Property Tax	-	-	-	-	-	-	-	
Repairs and Maintenance	1,000	4,658	4,848	3,318	4,000	4,000	-	0.0%
TCAs under Threshold	-	2,418	-	2,376	-	-	-	
Waste Expenses	-	-	-	-	-	-	-	
Internal Chargebacks	166,260	142,059	184,202	139,253	153,373	157,061	3,688	2.4%
External Transfers				-	-	-	-	
Financial Services	62,750	89,648	77,750	87,898	79,000	75,000	(4,000)	-5.1%
SS Program Expenses	-	-	-	-	-	-	-	
Total Expenditures	**1,712,498**	**1,607,361**	**1,920,699**	**1,589,373**	**1,843,597**	**1,906,729**	**63,132**	**3.4%**
Investments								
Investments	-	-	-	-	-	-	-	
TCAs over Threshold	-	-	-	-	-	-	-	
Transfers to Reserves	645,000	795,562	705,000	820,000	805,000	940,475	135,475	16.8%
Total Investments	**645,000**	**795,562**	**705,000**	**820,000**	**805,000**	**940,475**	**135,475**	**16.8%**
Financing								
Short Term Debt	-	-	-	-	-	-	-	
Long Terms Debt	-	-	-	-	-	-	-	
Transfers From Reserves	-	-	(134,456)	(134,456)	(115,000)	(44,000)	71,000	-61.7%
Total Financing	**-**	**-**	**(134,456)**	**(134,456)**	**(115,000)**	**(44,000)**	**71,000**	**-61.7%**
Surplus / (Deficit)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Finance Department - Cash Basis

Description	2019 Budget	2020 Budget Forecast	2021 Budget Forecast	2022 Budget Forecast	2023 Budget Forecast	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast
Revenue										
Taxation	-	-	-	-	-	-	-	-	-	-
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	1,795,229	1,826,893	1,881,486	1,931,082	1,987,656	2,033,333	2,080,088	2,127,947	2,176,937	2,227,086
Grants	-	-	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	987,975	1,024,200	1,037,056	1,056,534	1,070,699	1,097,466	1,124,903	1,153,025	1,181,851	1,211,397
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	20,000	-	-	-	-	-	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	**2,803,204**	**2,851,093**	**2,918,542**	**2,987,616**	**3,058,355**	**3,130,799**	**3,204,991**	**3,280,972**	**3,358,788**	**3,438,483**
Expenditures										
Salaries and Wages	1,046,983	1,067,923	1,089,281	1,111,067	1,133,288	1,155,954	1,179,073	1,202,654	1,226,707	1,251,242
Benefits	293,510	302,315	311,385	320,726	330,348	340,259	350,466	360,980	371,810	382,964
Travel and Training	36,000	36,900	37,823	38,768	39,737	40,731	41,749	42,793	43,863	44,959
Materials and Supplies	10,175	10,429	10,690	10,957	11,231	11,512	11,800	12,095	12,397	12,707
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	3,500	3,588	3,677	3,769	3,863	3,960	4,059	4,160	4,264	4,371
External Services	280,500	242,413	248,473	254,685	261,052	267,578	274,268	281,124	288,152	295,356
Utilities	-	-	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	4,000	4,100	4,203	4,308	4,415	4,526	4,639	4,755	4,874	4,995
TCAs under Threshold	-	-	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	157,061	160,988	165,013	169,138	173,366	177,701	182,143	186,697	191,364	196,148
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	75,000	76,875	78,797	80,767	82,786	84,856	86,977	89,151	91,380	93,665
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
Total Expenditures	**1,906,729**	**1,905,530**	**1,949,341**	**1,994,185**	**2,040,088**	**2,087,075**	**2,135,173**	**2,184,410**	**2,234,812**	**2,286,407**
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	940,475	945,563	969,202	993,432	1,018,267	1,043,724	1,069,817	1,096,563	1,123,977	1,152,076
Total Investments	**940,475**	**945,563**	**969,202**	**993,432**	**1,018,267**	**1,043,724**	**1,069,817**	**1,096,563**	**1,123,977**	**1,152,076**
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Terms Debt	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	(44,000)	-	-	-	-	-	-	-	-	-
Total Financing	**(44,000)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Surplus / (Deficit)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

POA Department - Cash Basis

Description	2016 Budget	2016 Actual	2017 Budget	2017 Actual	2018 Budget	2019 Budget	$ Increase (Decrease) Over 2018 Budget	% Increase (Decrease) Over 2018 Budget
Revenue								
Taxation	-	-	-	-	-	-	-	
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	
Other Taxation Revenue	-	-	-	-	-	-	-	
Internal Chargebacks	-	-	-	-	-	-	-	
Grants	-	-	-	-	-	-	-	
Subsidies	-	-	-	-	-	-	-	
Licenses	-	-	-	-	-	-	-	
Interest Revenue	-	-	-	-	-	-	-	
Resident Revenue	-	-	-	-	-	-	-	
Social Housing Revenue	-	-	-	-	-	-	-	
County Revenue	1,537,600	1,422,918	1,528,100	1,957,067	1,430,000	1,500,000	70,000	4.9%
Other Revenue	-	620	-	-	-	-	-	
Proceeds From Disposition	-	-	-	-	-	-	-	
Total Revenue	**1,537,600**	**1,423,538**	**1,528,100**	**1,957,067**	**1,430,000**	**1,500,000**	**70,000**	**4.9%**
Expenditures								
Salaries and Wages	344,891	340,275	350,776	447,941	416,126	490,035	73,909	17.8%
Benefits	108,727	94,109	110,503	119,777	130,762	132,964	2,202	1.7%
Travel and Training	12,000	4,592	14,000	11,626	18,700	18,700	-	0.0%
Materials and Supplies	18,200	28,555	19,200	23,553	20,800	23,200	2,400	11.5%
EMS Supplies	-	-	-	-	-	-	-	
Raw Food	-	-	-	-	-	-	-	
LTC Supplies	-	-	-	-	-	-	-	
Transportation Supplies	-	-	-	-	-	-	-	
Insurance	-	-	-	-	-	-	-	
Licences	-	-	-	-	-	-	-	
Information Technology	7,200	6,305	7,200	6,000	7,200	7,000	(200)	-2.8%
External Services	355,100	352,046	353,800	356,620	348,100	351,100	3,000	0.9%
Utilities	-	-	-	-	-	-	-	
Rent and Property Tax	15,800	1,850	15,800	1,330	-	-	-	
Repairs and Maintenance	2,400	4,970	6,500	5,631	4,500	4,500	-	0.0%
TCAs under Threshold	-	-	3,500	4,745	2,500	4,700	2,200	88.0%
Waste Expenses	-	-	-	-	-	-	-	
Internal Chargebacks	592,474	507,811	576,613	899,363	399,104	385,593	(13,511)	-3.4%
External Transfers				-	-	-	-	
Financial Services	80,808	83,023	70,208	80,481	82,208	82,208	-	0.0%
SS Program Expenses	-	-	-	-	-	-	-	
Total Expenditures	**1,537,600**	**1,423,538**	**1,528,100**	**1,957,067**	**1,430,000**	**1,500,000**	**70,000**	**4.9%**
Investments								
Investments	-	-	-	-	-	-	-	
TCAs over Threshold	-	-	-	-	-	-	-	
Transfers to Reserves	-	-	-	-	-	-	-	
Total Investments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Financing								
Short Term Debt	-	-	-	-	-	-	-	
Long Terms Debt	-	-	-	-	-	-	-	
Transfers From Reserves	-	-	-	-	-	-	-	
Total Financing	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Surplus / (Deficit)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

POA Department - Cash Basis

Description	2019 Budget	2020 Budget Forecast	2021 Budget Forecast	2022 Budget Forecast	2023 Budget Forecast	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast
Revenue										
Taxation	-	-	-	-	-	-	-	-	-	-
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	1,500,000	1,530,000	1,560,600	1,591,800	1,623,600	1,656,100	1,689,200	1,723,000	1,757,500	1,786,400
Other Revenue	-	-	-	-	-	-	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	**1,500,000**	**1,530,000**	**1,560,600**	**1,591,800**	**1,623,600**	**1,656,100**	**1,689,200**	**1,723,000**	**1,757,500**	**1,786,400**
Expenditures										
Salaries and Wages	490,035	542,509	553,300	564,400	575,800	587,400	599,300	611,400	623,700	636,200
Benefits	132,964	137,000	141,000	145,400	149,900	154,400	159,100	163,900	168,800	173,700
Travel and Training	18,700	19,100	19,500	19,900	20,300	20,700	21,100	21,500	21,900	22,300
Materials and Supplies	23,200	23,800	24,400	25,000	25,600	26,200	26,800	27,400	28,100	28,800
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	7,000	7,200	7,400	7,600	7,800	8,000	8,200	8,400	8,600	8,800
External Services	351,100	359,900	368,900	378,100	387,600	397,300	407,300	417,400	427,800	438,500
Utilities	-	-	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	4,500	4,600	4,700	4,800	4,900	5,000	5,100	5,200	5,300	5,400
TCAs under Threshold	4,700	2,300	2,400	2,500	2,600	2,700	2,800	2,900	3,000	3,100
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	385,593	421,292	426,400	431,200	435,900	440,900	445,700	450,800	455,800	454,700
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	82,208	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,500	14,900
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
Total Expenditures	**1,500,000**	**1,530,000**	**1,560,600**	**1,591,800**	**1,623,600**	**1,656,100**	**1,689,200**	**1,723,000**	**1,757,500**	**1,786,400**
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-	-	-
Total Investments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Terms Debt	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	-	-	-	-	-	-	-	-	-	-
Total Financing	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Surplus / (Deficit)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Council - Cash Basis

Description	2016 Budget	2016 Actual	2017 Budget	2017 Actual	2018 Budget	2019 Budget	$ Increase (Decrease) Over 2018 Budget	% Increase (Decrease) Over 2018 Budget
Revenue								
Taxation	320,936	320,936	324,719	324,719	346,015	392,517	46,502	13.4%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	
Other Taxation Revenue	-	-	-	-	-	-	-	
Internal Chargebacks	-	-	-	-	-	-	-	
Grants	-	-	-	-	-	-	-	
Subsidies	-	-	-	-	-	-	-	
Licenses	-	-	-	-	-	-	-	
Interest Revenue	-	-	-	-	-	-	-	
Resident Revenue	-	-	-	-	-	-	-	
Social Housing Revenue	-	-	-	-	-	-	-	
County Revenue	-	-	-	-	-	-	-	
Other Revenue	-	4,556	-	4,685	-	-	-	
Proceeds From Disposition	-	-	-	-	-	-	-	
Total Revenue	**320,936**	**325,492**	**324,719**	**329,404**	**346,015**	**392,517**	**46,502**	**13.4%**
Expenditures								
Salaries and Wages	119,937	119,528	119,937	122,162	122,336	174,759	52,423	42.9%
Benefits	49,474	39,951	49,474	54,316	60,253	65,322	5,069	8.4%
Travel and Training	33,175	13,002	33,175	17,600	33,175	34,500	1,325	4.0%
Materials and Supplies	18,469	9,869	18,469	10,268	22,200	12,500	(9,700)	-43.7%
EMS Supplies	-	-	-	-	-	-	-	
Raw Food	-	-	-	-	-	-	-	
LTC Supplies	-	-	-	-	-	-	-	
Transportation Supplies	-	-	-	-	-	-	-	
Insurance	-	-	-	-	-	-	-	
Licences	-	-	-	-	-	-	-	
Information Technology	-	-	-	-	-	-	-	
External Services	27,950	1,600	27,950	1,600	27,950	5,000	(22,950)	-82.1%
Utilities	-	-	-	-	-	-	-	
Rent and Property Tax	-	-	-	-	-	-	-	
Repairs and Maintenance	-	-	-	-	-	-	-	
TCAs under Threshold	-	-	-	-	-	-	-	
Waste Expenses	-	-	-	-	-	-	-	
Internal Chargebacks	71,932	64,889	75,714	64,140	80,101	100,436	20,334	25.4%
External Transfers				-	-	-	-	
Financial Services	-	-	-	-	-	-	-	
SS Program Expenses	-	-	-	-	-	-	-	
Total Expenditures	**320,936**	**248,838**	**324,719**	**270,085**	**346,015**	**392,517**	**46,502**	**13.4%**
Investments								
Investments	-	-	-	-	-	-	-	
TCAs over Threshold	-	-	-	-	-	-	-	
Transfers to Reserves	-	-	-	-	-	-	-	
Total Investments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Financing								
Short Term Debt	-	-	-	-	-	-	-	
Long Terms Debt	-	-	-	-	-	-	-	
Transfers From Reserves	-	-	-	-	-	-	-	
Total Financing	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Surplus / (Deficit)	**-**	**76,653**	**-**	**59,319**	**-**	**-**	**-**	**-**

Council - Cash Basis

Description	2019 Budget	2020 Budget Forecast	2021 Budget Forecast	2022 Budget Forecast	2023 Budget Forecast	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast
Revenue										
Taxation	392,517	401,782	411,272	421,991	430,946	441,141	451,583	463,279	473,234	484,455
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	**392,517**	**401,782**	**411,272**	**421,991**	**430,946**	**441,141**	**451,583**	**463,279**	**473,234**	**484,455**
Expenditures										
Salaries and Wages	174,759	178,254	181,819	185,456	189,165	192,948	196,807	200,743	204,758	208,853
Benefits	65,322	67,282	69,300	71,379	73,520	75,726	77,998	80,338	82,748	85,230
Travel and Training	34,500	35,363	36,247	37,153	38,082	39,034	40,009	41,010	42,035	43,086
Materials and Supplies	12,500	12,813	13,133	14,461	13,798	14,143	14,496	15,859	15,230	15,611
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-	-	-
External Services	5,000	5,125	5,253	5,384	5,519	5,657	5,798	5,943	6,092	6,244
Utilities	-	-	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	-	-	-	-	-	-	-	-	-	-
TCAs under Threshold	-	-	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	100,436	102,946	105,520	108,158	110,862	113,634	116,475	119,386	122,371	125,430
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
Total Expenditures	**392,517**	**401,782**	**411,272**	**421,991**	**430,946**	**441,141**	**451,583**	**463,279**	**473,234**	**484,455**
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-	-	-
Total Investments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Terms Debt	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	-	-	-	-	-	-	-	-	-	-
Total Financing	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Surplus / (Deficit)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

CAO Department - Cash Basis

Description	2016 Budget	2016 Actual	2017 Budget	2017 Actual	2018 Budget	2019 Budget	$ Increase (Decrease) Over 2018 Budget	% Increase (Decrease) Over 2018 Budget
Revenue								
Taxation	-	-	-	-	-	-	-	
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	
Other Taxation Revenue	-	-	-	-	-	-	-	
Internal Chargebacks	863,414	810,573	858,910	770,050	860,234	813,226	(47,008)	-5.5%
Grants	-	-	-	-	-	-	-	
Subsidies	-	-	-	-	-	-	-	
Licenses	-	-	-	-	-	-	-	
Interest Revenue	-	1,057	-	245	-	-	-	
Resident Revenue	-	-	-	-	-	-	-	
Social Housing Revenue	-	-	-	-	-	-	-	
County Revenue	-	-	-	-	-	-	-	
Other Revenue	-	706	-	357	-	-	-	
Proceeds From Disposition	-	-	-	-	-	-	-	
Total Revenue	**863,414**	**812,335**	**858,910**	**770,652**	**860,234**	**813,226**	**(47,008)**	**-5.5%**
Expenditures								
Salaries and Wages	229,290	319,321	242,587	283,543	257,802	258,686	884	0.3%
Benefits	58,366	(364,370)	58,427	26,683	58,997	55,913	(3,084)	-5.2%
Travel and Training	67,500	45,117	65,500	46,768	63,400	60,400	(3,000)	-4.7%
Materials and Supplies	62,900	55,112	72,700	55,718	72,400	44,400	(28,000)	-38.7%
EMS Supplies	-	-	-	-	-	-	-	
Raw Food	-	-	-	-	-	-	-	
LTC Supplies	-	-	-	-	-	-	-	
Transportation Supplies	-	-	-	-	-	-	-	
Insurance	231,800	197,042	226,988	198,797	230,500	230,500	-	0.0%
Licences	-	-	-	-	-	-	-	
Information Technology	29,400	12,518	17,000	12,007	17,000	17,000	-	0.0%
External Services	190,000	44,938	165,000	48,653	165,000	884,000	719,000	435.8%
Utilities	-	-	-	-	-	-	-	
Rent and Property Tax	-	-	-	-	-	-	-	
Repairs and Maintenance	21,000	9,583	18,632	11,956	14,620	-	(14,620)	-100.0%
TCAs under Threshold	-	-	-	-	-	-	-	
Waste Expenses	-	-	-	-	-	-	-	
Internal Chargebacks	33,158	20,459	42,076	24,119	30,515	31,327	812	2.7%
External Transfers				-	-	-	-	
Financial Services	-	3,709	-	58	-	-	-	
SS Program Expenses	-	-	-	-	-	-	-	
Total Expenditures	**923,414**	**343,428**	**908,910**	**708,301**	**910,234**	**1,582,226**	**671,992**	**73.8%**
Investments								
Investments	-	-	-	-	-	-	-	
TCAs over Threshold	-	111,067	-	-	-	-	-	
Transfers to Reserves	-	5,536,574	-	855,460	-	-	-	
Total Investments	**-**	**5,647,640**	**-**	**855,460**	**-**	**-**	**-**	**-**
Financing								
Short Term Debt	-	-	-	-	-	-	-	
Long Terms Debt	-	-	-	-	-	-	-	
Transfers From Reserves	(60,000)	(236,323)	(50,000)	(327,308)	(50,000)	(769,000)	(719,000)	
Total Financing	**(60,000)**	**(236,323)**	**(50,000)**	**(327,308)**	**(50,000)**	**(769,000)**	**(719,000)**	**1438.0%**
Surplus / (Deficit)	**-**	**(4,942,410)**	**-**	**(465,802)**	**-**	**-**	**-**	**-**

CAO Department - Cash Basis

Description	2019 Budget	2020 Budget Forecast	2021 Budget Forecast	2022 Budget Forecast	2023 Budget Forecast	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast
Revenue										
Taxation	-	-	-	-	-	-	-	-	-	-
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	813,226	902,500	922,400	942,800	963,800	985,100	1,006,800	1,029,100	1,051,800	1,075,100
Grants	-	-	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	**813,226**	**902,500**	**922,400**	**942,800**	**963,800**	**985,100**	**1,006,800**	**1,029,100**	**1,051,800**	**1,075,100**
Expenditures										
Salaries and Wages	258,686	263,900	269,200	274,600	280,100	285,600	291,200	296,900	302,700	308,600
Benefits	55,913	57,400	59,200	61,100	63,100	65,100	67,100	69,200	71,300	73,400
Travel and Training	60,400	61,900	63,400	64,900	66,500	68,100	69,800	71,500	73,200	75,000
Materials and Supplies	44,400	45,600	46,800	48,000	49,200	50,400	51,700	53,100	54,500	55,900
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	230,500	235,000	239,600	244,300	249,200	254,200	259,300	264,500	269,900	275,400
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	17,000	17,500	18,000	18,500	19,000	19,500	20,000	20,500	21,000	21,600
External Services	884,000	169,100	173,300	177,700	182,200	186,800	191,400	196,200	201,100	206,100
Utilities	-	-	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	-	-	-	-	-	-	-	-	-	-
TCAs under Threshold	-	-	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	31,327	32,100	32,900	33,700	34,500	35,400	36,300	37,200	38,100	39,100
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
Total Expenditures	**1,582,226**	**882,500**	**902,400**	**922,800**	**943,800**	**965,100**	**986,800**	**1,009,100**	**1,031,800**	**1,055,100**
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	-	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000
Total Investments	**-**	**70,000**	**70,000**	**70,000**	**70,000**	**70,000**	**70,000**	**70,000**	**70,000**	**70,000**
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Terms Debt	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	(769,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Total Financing	**(769,000)**	**(50,000)**	**(50,000)**	**(50,000)**	**(50,000)**	**(50,000)**	**(50,000)**	**(50,000)**	**(50,000)**	**(50,000)**
Surplus / (Deficit)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Corporate (MPAC/Health Unit/Court Security) Department - Cash Basis

Description	2016 Budget	2016 Actual	2017 Budget	2017 Actual	2018 Budget	2019 Budget	$ Increase (Decrease) Over 2018 Budget	% Increase (Decrease) Over 2018 Budget
Revenue								
Taxation	3,402,176	3,402,176	3,421,830	3,421,830	3,565,257	3,616,600	51,343	1.4%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	
Other Taxation Revenue	200,000	392,888	200,000	435,611	100,000	100,000	-	0.0%
Internal Chargebacks	-	-	-	-	-	-	-	
Grants	50,000	55,810	50,000	55,810	55,810	55,810	-	0.0%
Subsidies	180,484	180,484	308,244	308,244	359,617	359,617	-	0.0%
Licenses	-	-	-	-	-	-	-	
Interest Revenue	-	-	-	-	-	-	-	
Resident Revenue	-	-	-	-	-	-	-	
Social Housing Revenue	-	-	-	-	-	-	-	
County Revenue	-	-	-	-	-	-	-	
Other Revenue	-	-	-	(221,859)	-	-	-	
Proceeds From Disposition	-	-	-	-	-	-	-	
Total Revenue	**3,832,661**	**4,031,359**	**3,980,074**	**3,999,637**	**4,080,685**	**4,132,028**	**51,343**	**1.3%**
Expenditures								
Salaries and Wages	-	-	-	-	-	-	-	
Benefits	-	-	-	-	-	-	-	
Travel and Training	-	-	-	-	-	-	-	
Materials and Supplies	-	-	-	-	-	-	-	
EMS Supplies	-	-	-	-	-	-	-	
Raw Food	-	-	-	-	-	-	-	
LTC Supplies	-	-	-	-	-	-	-	
Transportation Supplies	-	-	-	-	-	-	-	
Insurance	-	-	-	-	-	-	-	
Licences	-	-	-	-	-	-	-	
Information Technology	-	-	-	-	-	-	-	
External Services	3,832,661	3,747,028	3,980,074	3,874,275	4,080,685	4,132,028	51,343	1.3%
Utilities	-	-	-	-	-	-	-	
Rent and Property Tax	-	-	-	-	-	-	-	
Repairs and Maintenance	-	-	-	-	-	-	-	
TCAs under Threshold	-	-	-	-	-	-	-	
Waste Expenses	-	-	-	-	-	-	-	
Internal Chargebacks	-	-	-	-	-	-	-	
External Transfers				-	-	-	-	
Financial Services	-	-	-	-	-	-	-	
SS Program Expenses	-	-	-	-	-	-	-	
Total Expenditures	**3,832,661**	**3,747,028**	**3,980,074**	**3,874,275**	**4,080,685**	**4,132,028**	**51,343**	**1.3%**
Investments								
Investments	-	-	-	-	-	-	-	
TCAs over Threshold	-	-	-	-	-	-	-	
Transfers to Reserves	-	-	-	-	-	-	-	
Total Investments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Financing								
Short Term Debt	-	-	-	-	-	-	-	
Long Terms Debt	-	-	-	-	-	-	-	
Transfers From Reserves	-	-	-	-	-	-	-	
Total Financing	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Surplus / (Deficit)	**-**	**284,330**	**-**	**125,362**	**-**	**-**	**-**	**-**

Corporate (MPAC/Health Unit/Court Security) Department - Cash Basis

Description	2019 Budget	2020 Budget Forecast	2021 Budget Forecast	2022 Budget Forecast	2023 Budget Forecast	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast
Revenue										
Taxation	3,616,600	3,709,158	3,798,074	3,889,214	3,982,631	4,078,385	4,176,532	4,277,133	4,380,248	4,485,942
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-
Grants	55,810	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Subsidies	359,617	359,617	359,617	359,617	359,617	359,617	359,617	359,617	359,617	359,617
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	**4,132,028**	**4,218,775**	**4,307,692**	**4,398,831**	**4,492,249**	**4,588,002**	**4,686,149**	**4,786,750**	**4,889,866**	**4,995,560**
Expenditures										
Salaries and Wages	-	-	-	-	-	-	-	-	-	-
Benefits	-	-	-	-	-	-	-	-	-	-
Travel and Training	-	-	-	-	-	-	-	-	-	-
Materials and Supplies	-	-	-	-	-	-	-	-	-	-
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-	-	-
External Services	4,132,028	4,218,775	4,307,692	4,398,831	4,492,249	4,588,002	4,686,149	4,786,750	4,889,866	4,995,560
Utilities	-	-	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	-	-	-	-	-	-	-	-	-	-
TCAs under Threshold	-	-	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
Total Expenditures	**4,132,028**	**4,218,775**	**4,307,692**	**4,398,831**	**4,492,249**	**4,588,002**	**4,686,149**	**4,786,750**	**4,889,866**	**4,995,560**
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-	-	-
Total Investments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Terms Debt	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	-	-	-	-	-	-	-	-	-	-
Total Financing	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Surplus / (Deficit)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**