Corporate Communications - Cash Basis

Description	2016 Budget	2016 Actual	2017 Budget	2017 Actual	2018 Budget	2019 Budget	$ Increase (Decrease) Over 2018 Budget	% Increase (Decrease) Over 2018 Budget
Revenue								
Taxation	-	-	-	-	-	-	-	
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	
Other Taxation Revenue	-	2,403	-	-	-	-	-	
Internal Chargebacks	211,790	206,421	229,368	225,161	398,640	413,554	14,914	3.7%
Grants	-	-	-	-	-	-	-	
Subsidies	-	-	-	-	-	-	-	
Licenses	-	-	-	-	-	-	-	
Interest Revenue	-	-	-	-	-	-	-	
Resident Revenue	-	-	-	-	-	-	-	
Social Housing Revenue	-	-	-	-	-	-	-	
County Revenue	-	-	-	-	-	-	-	
Other Revenue	-	-	-	-	-	-	-	
Proceeds From Disposition	-	-	-	-	-	-	-	
Total Revenue	**211,790**	**208,824**	**229,368**	**225,161**	**398,640**	**413,554**	**14,914**	**3.7%**
Expenditures								
Salaries and Wages	120,336	115,457	128,419	121,736	261,135	259,921	(1,214)	-0.5%
Benefits	28,205	32,460	31,074	42,049	34,318	68,059	33,741	98.3%
Travel and Training	7,525	5,764	7,525	5,331	9,450	9,700	250	2.6%
Materials and Supplies	30,375	36,465	32,800	33,990	33,532	42,732	9,200	27.4%
EMS Supplies	-	-	-	-	-	-	-	
Raw Food	-	-	-	-	-	-	-	
LTC Supplies	-	-	-	-	-	-	-	
Transportation Supplies	-	-	-	-	-	-	-	
Insurance	-	-	-	-	-	-	-	
Licences	-	-	-	-	-	-	-	
Information Technology	860	1,162	1,000	938	1,200	1,200	-	0.0%
External Services	14,000	9,243	41,000	2,512	74,020	57,020	(17,000)	-23.0%
Utilities	-	-	-	-	-	-	-	
Rent and Property Tax	-	-	-	-	-	-	-	
Repairs and Maintenance	-	-	-	-	-	-	-	
TCAs under Threshold	200	-	200	-	204	204	-	0.0%
Waste Expenses	-	-	-	-	-	-	-	
Internal Chargebacks	10,289	8,273	12,350	8,604	9,781	16,718	6,937	70.9%
External Transfers				-	-	-	-	
Financial Services	-	-	-	-	-	-	-	
SS Program Expenses	-	-	-	-	-	-	-	
Total Expenditures	**211,790**	**208,824**	**254,368**	**215,161**	**423,640**	**455,554**	**31,914**	**7.5%**
Investments								
Investments	-	-	-	-	-	-	-	
TCAs over Threshold	-	-	-	-	-	-	-	
Transfers to Reserves	-	-	-	10,000	-	-	-	
Total Investments	**-**	**-**	**-**	**10,000**	**-**	**-**	**-**	**-**
Financing								
Short Term Debt	-	-	-	-	-	-	-	
Long Terms Debt	-	-	-	-	-	-	-	
Transfers From Reserves	-	-	(25,000)	-	(25,000)	(42,000)	(17,000)	68.0%
Total Financing	**-**	**-**	**(25,000)**	**-**	**(25,000)**	**(42,000)**	**(17,000)**	**68.0%**
Surplus / (Deficit)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Corporate Communications - Cash Basis

Description	2019 Budget	2020 Budget Forecast	2021 Budget Forecast	2022 Budget Forecast	2023 Budget Forecast	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast
Revenue										
Taxation	-	-	-	-	-	-	-	-	-	-
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	413,554	518,731	428,224	437,939	447,880	458,053	468,464	479,119	490,022	501,181
Grants	-	-	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	**413,554**	**518,731**	**428,224**	**437,939**	**447,880**	**458,053**	**468,464**	**479,119**	**490,022**	**501,181**
Expenditures										
Salaries and Wages	259,921	265,119	270,422	275,830	281,347	286,974	292,713	298,568	304,539	310,630
Benefits	68,059	70,101	72,204	74,370	76,601	78,899	81,266	83,704	86,215	88,802
Travel and Training	9,700	9,943	10,191	10,446	10,707	10,975	11,249	11,530	11,819	12,114
Materials and Supplies	42,732	42,673	43,740	44,833	45,954	47,103	48,280	49,487	50,725	51,993
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	1,200	1,230	1,261	1,292	1,325	1,358	1,392	1,426	1,462	1,499
External Services	57,020	112,321	12,629	12,944	13,268	13,600	13,940	14,288	14,645	15,011
Utilities	-	-	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	-	-	-	-	-	-	-	-	-	-
TCAs under Threshold	204	209	214	220	225	231	237	242	249	255
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	16,718	17,136	17,564	18,003	18,454	18,915	19,388	19,872	20,369	20,879
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
Total Expenditures	**455,554**	**518,731**	**428,224**	**437,939**	**447,880**	**458,053**	**468,464**	**479,119**	**490,022**	**501,181**
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-	-	-
Total Investments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Terms Debt	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	(42,000)	-	-	-	-	-	-	-	-	-
Total Financing	**(42,000)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Surplus / (Deficit)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**