Consolidated County Budget and Long Term Plan - Cash Basis

Description	Corporate Services	Communications	Community & Social Services	Economic Development/ Planning/ Tourism	Northumberland Paramedics	Finance	Information Technology	CAO/Council/ Management	Golden Plough Lodge	Golden Plough Lodge Rebuild	Facilities	Transportation	Waste	2019 Budget Total County	2018 Budget Total County
Revenue															
Taxation	1,762,063	-	9,486,088	2,406,817	6,766,103	-	-	4,009,116	4,870,015	1,790,671	447,027	17,336,939	6,826,553	55,701,391	53,718,582
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-	-	536,248	-	536,248	389,769
Other Taxation Revenue	-	-	-	-	-	-	-	100,000	-	-	-	-	-	100,000	100,000
Internal Chargebacks	1,667,755	413,554	-	189,221	-	1,795,229	1,833,910	813,226	-	-	2,462,294	941,903	-	10,117,092	9,439,618
Grants	-	-	-	372,986	-	-	-	55,810	-	-	-	3,299,245	-	3,728,041	3,667,377
Subsidies	-	-	20,086,079	50,000	6,197,199	-	-	359,617	7,482,176	-	-	-	1,342,500	35,517,573	35,466,181
Licenses	-	-	-	40,000	-	-	-	-	-	-	-	20,700	-	60,700	55,300
Interest Revenue	-	-	-	-	-	987,975	-	-	-	-	-	-	-	987,975	852,500
Resident Revenue	-	-	175,000	-	-	-	-	-	3,266,807	-	-	-	-	3,441,807	3,528,681
Social Housing Revenue	-	-	1,494,800	-	-	-	-	-	-	-	-	-	-	1,494,800	1,480,000
County Revenue	24,500	-	-	455,000	-	1,500,000	-	-	-	-	-	1,365,301	5,971,420	9,316,221	9,247,518
Other Revenue	171,740	-	75,450	356,250	100,000	20,000	262,201	-	151,500	-	970,296	1,000	71,090	2,179,527	1,811,139
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	**3,626,058**	**413,554**	**31,317,417**	**3,870,274**	**13,063,302**	**4,303,204**	**2,096,111**	**5,337,771**	**15,770,498**	**1,790,671**	**3,879,616**	**23,501,335**	**14,211,563**	**123,181,373**	**119,756,666**
Expenditures															
Salaries and Wages	1,479,080	259,921	2,869,195	1,445,298	7,697,985	1,537,018	834,991	433,445	9,131,209	243,011	664,477	3,668,140	3,346,295	33,610,064	32,311,218
Benefits	404,703	68,059	850,374	338,957	2,194,858	426,474	171,206	121,235	2,790,204	91,262	193,651	370,537	935,784	8,957,304	8,326,581
Travel and Training	290,758	9,700	115,660	93,000	167,281	54,700	34,600	94,900	49,650	5,500	13,746	50,000	31,100	1,010,595	1,029,696
Materials and Supplies	134,181	42,732	77,850	433,943	65,883	33,375	2,100	56,900	64,400	-	40,704	47,300	189,000	1,188,368	1,224,344
EMS Supplies	32,000	-	-	-	347,734	-	-	-	-	-	1,000	1,000	-	381,734	382,720
Raw Food	-	-	-	-	-	-	-	-	488,000	-	-	-	-	488,000	481,000
LTC Supplies	-	-	-	-	-	-	-	-	353,200	-	-	-	-	353,200	345,200
Transportation Supplies	-	-	1,250	200	-	-	-	-	-	-	4,162	2,939,100	205,000	3,149,712	3,112,430
Insurance	-	-	53,874	9,100	35,360	-	18,000	230,500	110,000	-	-	197,600	49,000	703,434	677,534
Licences	-	-	100	-	7,065	-	-	-	-	-	-	200	500	7,865	7,026
Telecommunications	43,473	1,200	24,200	18,790	67,056	10,500	533,964	17,000	27,300	960	28,700	14,600	20,700	808,443	788,171
External Services	765,741	57,020	293,787	464,788	47,224	631,600	65,528	5,021,028	385,200	-	4,200	3,944,333	3,244,000	14,924,448	13,527,035
Utilities	4,000	-	659,441	8,800	220,000	-	-	-	329,100	-	478,999	623,100	368,000	2,691,440	2,815,348
Rent	-	-	508,312	-	29,070	-	-	-	-	-	1,550	-	172,600	711,532	902,165
Repairs and Maintenance	50,267	-	767,250	21,300	159,332	8,500	1,020	-	367,800	-	1,228,352	78,200	628,800	3,310,821	3,284,100
TCAs under Threshold	136,590	204	570,780	10,250	11,228	4,700	256,368	-	40,800	-	34,500	-	15,500	1,080,920	1,062,851
Waste Expenses	-	-	-	-	-	-	-	-	-	-	-	-	1,342,700	1,342,700	1,210,000
Internal Chargebacks	250,549	16,718	2,546,253	666,527	1,217,896	542,654	48,834	131,763	1,195,057	78,312	776,748	1,836,638	809,142	10,117,092	9,439,618
External Transfers	-	-	-	68,000	-	-	-	-	-	-	-	-	-	68,000	91,000
Financial Services	-	-	23,500	-	140,944	157,208	-	-	73,978	-	407,027	-	1,160,727	1,963,384	1,698,798
SS Program Expenses	-	-	21,912,330	-	-	-	-	-	-	-	-	-	-	21,912,330	22,496,306
Total Expenditures	**3,591,342**	**455,554**	**31,274,154**	**3,578,953**	**12,408,916**	**3,406,729**	**1,966,611**	**6,106,771**	**15,405,898**	**419,045**	**3,877,816**	**13,770,748**	**12,518,849**	**108,781,385**	**105,213,141**
Investments															
Investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	10,500	-	292,000	-	654,630	-	-	-	364,600	2,057,285	1,696,627	10,358,340	2,085,000	17,518,982	22,449,900
Transfers to Reserves	171,416	-	224,190	350,571	827,000	940,475	150,000	-	-	1,705,898	50,000	1,036,248	1,392,715	6,848,513	6,056,545
Total Investments	**181,916**	**-**	**516,190**	**350,571**	**1,481,630**	**940,475**	**150,000**	**-**	**364,600**	**3,763,183**	**1,746,627**	**11,394,587**	**3,477,715**	**24,367,494**	**28,506,445**
Financing															
Short Term Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Long Terms Debt	-	-	-	-	-	-	-	-	-	-	(1,571,627)	-	-	(1,571,627)	(7,250,000)
Transfers From Reserves	(147,200)	(42,000)	(472,927)	(59,250)	(827,244)	(44,000)	(20,500)	(769,000)	-	(2,391,558)	(173,200)	(1,664,000)	(1,785,000)	(8,395,879)	(6,712,920)
Total Financing	**(147,200)**	**(42,000)**	**(472,927)**	**(59,250)**	**(827,244)**	**(44,000)**	**(20,500)**	**(769,000)**	**-**	**(2,391,558)**	**(1,744,827)**	**(1,664,000)**	**(1,785,000)**	**(9,967,506)**	**(13,962,920)**
Surplus / (Deficit)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Consolidated County Budget and Long Term Plan - Cash Basis

Description	2019 Total County	2020 Total County	2021 Total County	2022 Total County	2023 Total County	2024 Total County	2025 Total County	2026 Total County	2027 Total County	2028 Total County
Revenue										
Taxation	55,701,391	57,886,722	60,148,745	62,498,379	64,929,827	67,455,589	70,079,043	72,804,504	75,633,882	78,572,903
Taxation - Dedicated Infrastructure	536,248	463,851	452,639	641,081	515,440	605,685	764,748	718,452	934,460	830,408
Other Taxation Revenue	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Internal Chargebacks	10,117,092	10,655,828	10,950,748	11,163,715	11,528,377	11,681,920	11,983,384	12,224,478	12,489,765	12,799,410
Grants	3,728,041	3,795,764	3,169,937	3,178,165	3,303,935	2,860,558	2,869,376	2,878,401	2,887,636	2,897,088
Subsidies	35,517,573	35,619,634	35,978,591	36,283,070	39,700,088	39,808,949	40,327,922	40,617,054	41,333,750	42,001,538
Licenses	60,700	62,200	63,725	65,276	66,953	68,656	70,388	72,147	73,836	75,555
Interest Revenue	987,975	1,024,200	1,037,056	1,056,534	1,070,699	1,097,466	1,124,903	1,153,025	1,181,851	1,211,397
Resident Revenue	3,441,807	3,523,400	3,607,000	3,692,800	4,473,300	4,580,700	4,690,800	4,803,800	4,919,600	5,038,300
Social Housing Revenue	1,494,800	1,509,748	1,524,845	1,540,094	1,555,495	1,571,050	1,586,760	1,602,628	1,618,654	1,634,841
County Revenue	9,316,221	9,521,621	9,897,535	10,128,781	10,365,694	10,608,480	10,857,143	11,111,661	11,365,365	11,618,852
Other Revenue	2,179,527	2,109,607	2,149,957	2,191,816	2,260,440	2,305,154	2,350,985	2,397,959	2,446,002	2,495,439
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	**123,181,373**	**126,272,575**	**129,080,778**	**132,539,711**	**139,870,246**	**142,744,208**	**146,805,452**	**150,484,108**	**154,984,802**	**159,275,731**
Expenditures										
Salaries and Wages	33,610,064	34,143,853	34,827,805	35,525,498	37,612,825	38,366,131	39,134,148	39,917,562	40,716,446	41,531,479
Benefits	8,957,304	9,205,870	9,481,598	9,766,184	10,473,670	10,787,471	11,110,270	11,442,831	11,784,882	12,137,097
Travel and Training	1,010,595	1,035,569	1,059,743	1,084,909	1,113,610	1,139,952	1,166,917	1,194,426	1,222,386	1,251,210
Materials and Supplies	1,188,368	1,216,689	1,248,583	1,280,574	1,323,822	1,356,450	1,389,978	1,425,498	1,459,646	1,495,441
EMS Supplies	381,734	391,254	401,011	411,012	421,261	431,769	442,537	453,576	464,891	476,488
Raw Food	488,000	500,200	512,700	525,500	642,100	658,200	674,700	691,600	708,900	726,600
LTC Supplies	353,200	361,900	370,800	380,000	452,300	463,600	475,100	486,700	498,800	511,300
Transportation Supplies	3,149,712	3,226,477	3,311,074	3,402,406	3,484,877	3,575,989	3,674,047	3,763,254	3,844,113	3,930,092
Insurance	703,434	722,075	741,265	761,009	805,212	826,877	849,211	872,118	895,704	919,974
Licences	7,865	8,058	8,254	8,455	8,660	8,872	9,088	9,311	9,539	9,773
Telecommunications	808,443	782,504	801,980	821,900	846,310	867,315	888,795	910,764	1,019,099	1,044,321
External Services	14,924,448	15,196,313	15,168,500	15,350,431	15,957,420	16,631,912	17,777,919	17,997,401	18,439,091	18,913,386
Utilities	2,691,440	2,813,602	2,953,468	3,083,589	3,292,763	3,433,196	3,582,658	3,741,335	3,901,531	4,071,728
Rent	711,532	729,321	747,555	766,245	785,401	805,037	825,163	845,792	866,937	888,611
Repairs and Maintenance	3,310,821	3,380,129	3,491,206	3,578,252	3,745,585	3,839,186	3,935,054	4,033,157	4,133,333	4,236,035
TCAs under Threshold	1,080,920	816,621	888,681	931,007	948,180	958,502	882,727	772,861	945,655	1,033,787
Waste Expenses	1,342,700	1,376,270	1,410,677	1,445,944	1,482,095	1,519,150	1,557,128	1,596,059	1,635,961	1,676,860
Internal Chargebacks	10,117,092	10,655,828	10,950,747	11,163,715	11,528,377	11,681,920	11,983,384	12,224,478	12,489,765	12,799,410
External Transfers	68,000	69,625	71,291	72,998	74,748	76,542	78,380	80,265	82,196	84,176
Financial Services	1,963,384	2,315,552	3,276,344	4,170,998	5,808,420	5,668,883	5,671,445	6,260,861	7,433,938	7,209,890
SS Program Expenses	21,912,330	21,438,669	21,643,015	21,648,362	21,776,146	21,749,130	21,974,660	22,205,820	22,442,751	22,685,598
Total Expenditures	**108,781,385**	**110,386,377**	**113,366,297**	**116,178,987**	**122,583,782**	**124,846,084**	**128,083,311**	**130,925,669**	**134,995,567**	**137,633,256**
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	17,518,982	29,717,550	49,597,024	28,239,223	13,113,700	13,904,506	28,574,194	34,376,315	11,862,971	12,302,865
Transfers to Reserves	6,848,513	6,222,393	5,962,435	6,349,523	6,301,890	7,196,645	8,298,952	8,438,393	8,993,756	10,109,371
Total Investments	**24,367,494**	**35,939,943**	**55,559,459**	**34,588,746**	**19,415,590**	**21,101,151**	**36,873,146**	**42,814,708**	**20,856,727**	**22,412,236**
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Terms Debt	(1,571,627)	(11,978,111)	(32,658,822)	(15,577,043)	-	-	(7,600,000)	(15,157,322)	-	-
Transfers From Reserves	(8,395,879)	(8,075,634)	(7,186,157)	(2,650,979)	(2,129,126)	(3,203,026)	(10,551,005)	(8,098,947)	(867,491)	(769,761)
Total Financing	**(9,967,506)**	**(20,053,745)**	**(39,844,978)**	**(18,228,022)**	**(2,129,126)**	**(3,203,026)**	**(18,151,005)**	**(23,256,269)**	**(867,491)**	**(769,761)**
Surplus / (Deficit)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**